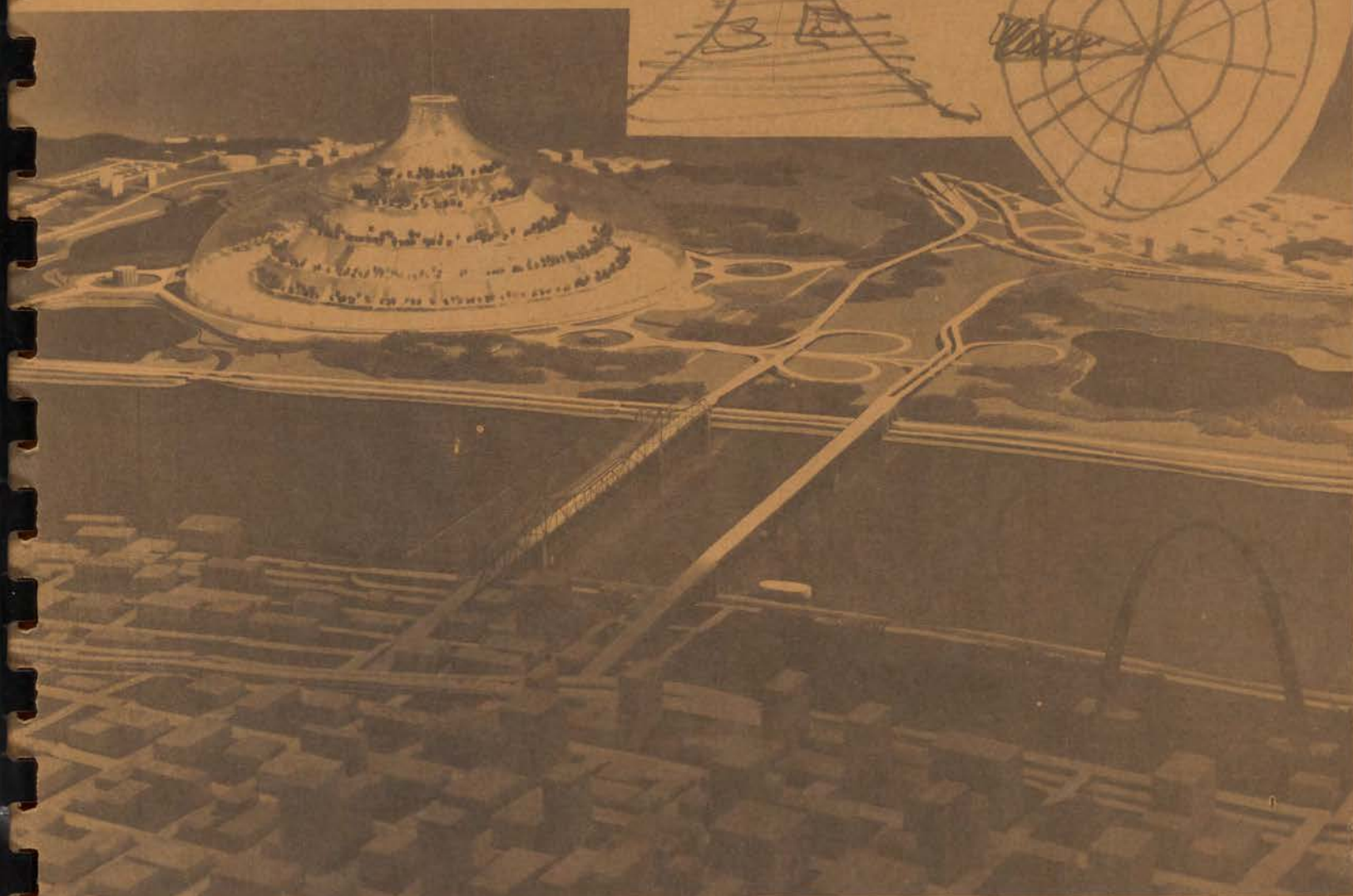


THE NOTEBOOKS

Old Man River Project



JAMES FITZGIBBON

OLD MAN RIVER

AN ENVIRONMENTAL DOMED CITY
A CONCEPT DESIGN FOR E. ST. LOUIS ILL.

BY R. BUCKMINSTER FULLER

The OLD MAN RIVER NOTEBOOKS are a record of some of the ideas, the events and the intentions that have enlivened this search for the good life for East St. Louis Illinois.

Many minds and hands and dedications are involved in this ongoing effort. Buckminster Fuller, Robert Ahart, Wyvetter Younge and Katherine Dunham started it. Tom Thomson, Carl Safe, Denny Cope, Carl Utchmann, Bill Wischmeyer, Mary Brown, Chris Grubbs, Ken Johnston, Margaret Fitzgibbon, David Jordon, Al Moelker, Marjorie Miller, Gordon Wittenberg, Pat Cronin, Ron Steele and many others from East St. Louis, St. Louis and Washington University have given time and thought, hard work and encouragement to this vastly interesting adventure.

The NOTEBOOKS are a private printing and are exclusively for use by those who are directly connected with this work in progress.

James W Fitzgibbon
Washington University
The School of Architecture
September 1972



AS SEEN THROUGH ARCH ON ST. LOUIS SIDE
FROM CLOSE TO AREA

TO JIM FITZ GIBBON
B. Fuller Nov 28 1970



EAST ST. LOUIS PLAN COMMISSION

7 COLLINSVILLE AVE. EAST ST. LOUIS, ILLINOIS 62201 274-0613 AC 618

February 22, 1971

Mr. James W. Fitzgibbons
6927 Waterman Avenue
St. Louis, Missouri

Dear Mr. Fitzgibbons:

Dr. R. Buckminster Fuller, world renowned inventor, architect, designer, philosopher, and mathematician, will be in East St. Louis to personally speak on his "Design for Better Living."

In accordance with a resolution passed by the City Council of East St. Louis on the 18th day of November, 1970, you are invited to attend a Public Forum at 7:00 p.m. on Thursday, February 25, 1971, at the Mary E. Brown Community Center, 617 South 15 Street.

The purpose of the meeting is to hear Dr. Fuller's presentation and to discuss the much talked about Riverfront of East St. Louis.

The resolution reads as follows:

"That a Design and Development Team be instructed to provide a forum in which all citizens and other interested parties can re-act to and make known their desires, wishes, and ideas for the development of the East St. Louis Riverfront."

Since you are very much a part of East St. Louis, it would be most appreciated if you would plan to attend the meeting. I will be looking forward to seeing you there Thursday evening.

Sincerely,

Wyvetter Younge
Wyvetter Younge
Chairman

Fuller's dream for East St. Louis:
Everyone has place under the sun

Metro-East Journal

4th Year No. 10 Section 1 18 Pages 2 Months Price 18 Cents

Fuller's vision: City under dome

The following resolution was passed by the City Council of the City of East St. Louis to implement the proposal for the East St. Louis Riverfront.*

R E S O L U T I O N

A RESOLUTION ESTABLISHING THE
EAST ST. LOUIS DESIGN AND
DEVELOPMENT TEAM (17)

WHEREAS, Professor Buckminster Fuller has agreed to participate in a Design and Development team for the redevelopment and renewal of the East St. Louis area.

WHEREAS, the East St. Louis Planning Commission desires to cooperate fully with the technical resources such Design and Development Teams will make available to our community.

NOW, THEREFORE, BE IT RESOLVED:

That the City Council hereby established the East St. Louis Design and Development Team.

That the City Council invite Buckminster Fuller to serve on the Design and Development Team.

That such Team actively solicit the support of senators and representatives in asking the Governor of the State of Illinois to participate in the research and development efforts for the East St. Louis riverfront.

That the said Design Team explore fully an optimum design for the Development of the East St. Louis Riverfront.

That the said Design Team explore fully the economic feasibility of developing the East St. Louis Riverfront.

That a Design and Development Team be instructed to provide a forum in which all citizens and other interested parties can re-act to and make known their desires, wishes, and ideas for the development of the East St. Louis Riverfront.

Passed by the City Council of the City of East St. Louis, Illinois, this day _____, November _____ 1970.

Mayor - Alvin G. Fields

Commissioners

Filed: November 18, 1970
Recorded: November 18, 1970
Signed: November 18, 1970
Approved: November 18, 1970

ATTEST:

D.P. O'Brien
City Clerk

THE GOOD LIFE FOR ANY MAN DEPENDS ON THE GOOD LIFE FOR ALL MEN.

Fri., Feb. 26, 1971 ST. LOUIS POST-DISPATCH



GLASS UMBRELLA FOR EAST ST. LOUIS: Architect R. Buckminster Fuller displaying a model of his proposed "spheroidal surface dome" in East St. Louis last night.

The dome would provide controlled environmental living for 30,000 persons in East St. Louis. (Post-Dispatch Photo by Nicholas Sapiaha)

Glass City Proposed For East Side

R. Buckminster Fuller, noted for architectural designs involving the use of domes, presented plans last night for an aluminum and reinforced glass city that would resemble Mount Fuji and house 30,000 persons. Fuller, professor at Southern

Illinois University at Carbondale, proposed a controlled environmental living situation as part of the East Side riverfront development.

Fuller spoke to about 130 East St. Louis residents at a meeting closed to the press. He

held a press conference afterward. The meeting was at the Mary E. Brown Center in East St. Louis, which structure Fuller had designed.

"I am bringing this to the people first," Fuller said. "If they reject it, we drop the plan."

Mrs. Wyvetter Younge, chairman of the East St. Louis Planning Commission, said moves had been made of Fuller's presentation and would be shown at several public forums.

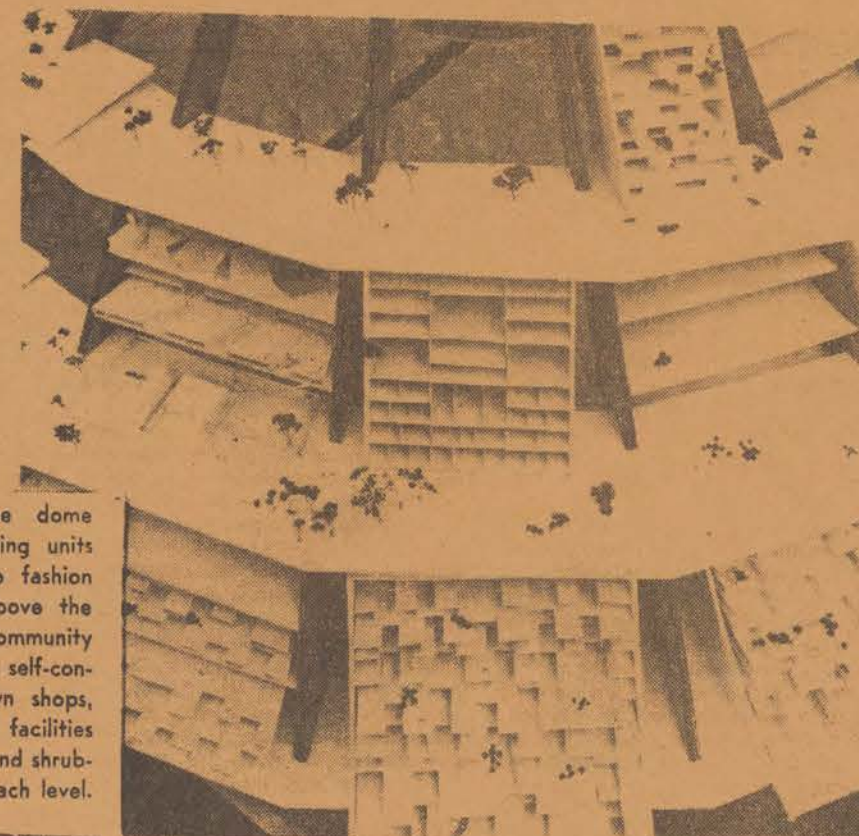
Fuller's plan calls for construction of the cone-shaped structure just south of Eads Bridge. It would be 900 feet high, one-half mile in diameter and rest on supports so traffic could flow underneath.

Fuller spoke of a "spheroidal surfaced dome," but in more common terms called it an umbrella and said it had been named "Old Man River."

The design shows 10 levels of terraces on the outer shell of the cone. Four levels of living quarters would be in each of the terrace areas.

Residents would live on the outside of the shell. Inside, the "crater" would house shopping centers, recreational areas and, hidden from view, equipment needed to regulate temperatures and other factors.

"It is a plan for an environment free of pollution, free of class distinctions and it must be free of racial tensions," Fuller said. "The whole idea is that it should be a city that would celebrate the fact that there is no race."



DENIZENS of the dome would reside in living units built up in terrace fashion from four levels above the ground. The community would be largely self-contained, with its own shops, offices, recreation facilities and parking. Trees and shrubbery would adorn each level.

City Under Glass

Editorials
News

R. Buckminster Fuller's concept of a city enclosed in glass for construction on the East St. Louis riverfront is as bold and imaginative as might be expected of Southern Illinois University's genius-in-residence. Mr. Fuller would erect an umbrella-like dome half a mile in diameter and place therein, on a conical hill, 9000 garden terrace apartments for 30,000 to 40,000 persons. Inside the mountain would be the required service facilities; the whole environment would be pollution free.

It would be a great mistake, we think, to place a 900-foot structure like this close enough to dwarf the 634-foot arch. Given a proper site far enough from the arch, however, the Fuller plan is worth considering despite the tendency to dismiss it offhand as impractical. Cost, of course, would be a critical question; Mr. Fuller previously intimated something like 500 million dollars.

Cost aside, the glass-enclosed city, which Mr. Fuller calls "Old Man River," would be an international sensation, and what it would do for the St. Louis-East St. Louis metropolitan complex in terms of public attention taxes the imagination. Mr. Fuller envisions his dome as enclosing a raceless, classless society—a city of the future.

We think Mr. Fuller should be encouraged to continue with the planning of the project, and that there ought to be a thorough public discussion of its merits and demerits. We have a suspicion that despite its novelty the idea is not so far from practical realization as might at first be thought.



World attention would turn toward East St. Louis if this dome-covered city of 30,000 to 40,000 were to rise on the riverfront

ST. LOUIS POST-DISPATCH
Duchemin Fuller's idea for riverfront:
Transparent dome over homes on terraces

"Old Man River" refers to East St. Louis riverfront site opposite Jackson-Thruway interchange, where R. Buckminster Fuller presented his idea for a dome-covered city.

James W. Fitzgibbon, architect and associate of R. Buckminster Fuller, helped develop the model and plans for the project.

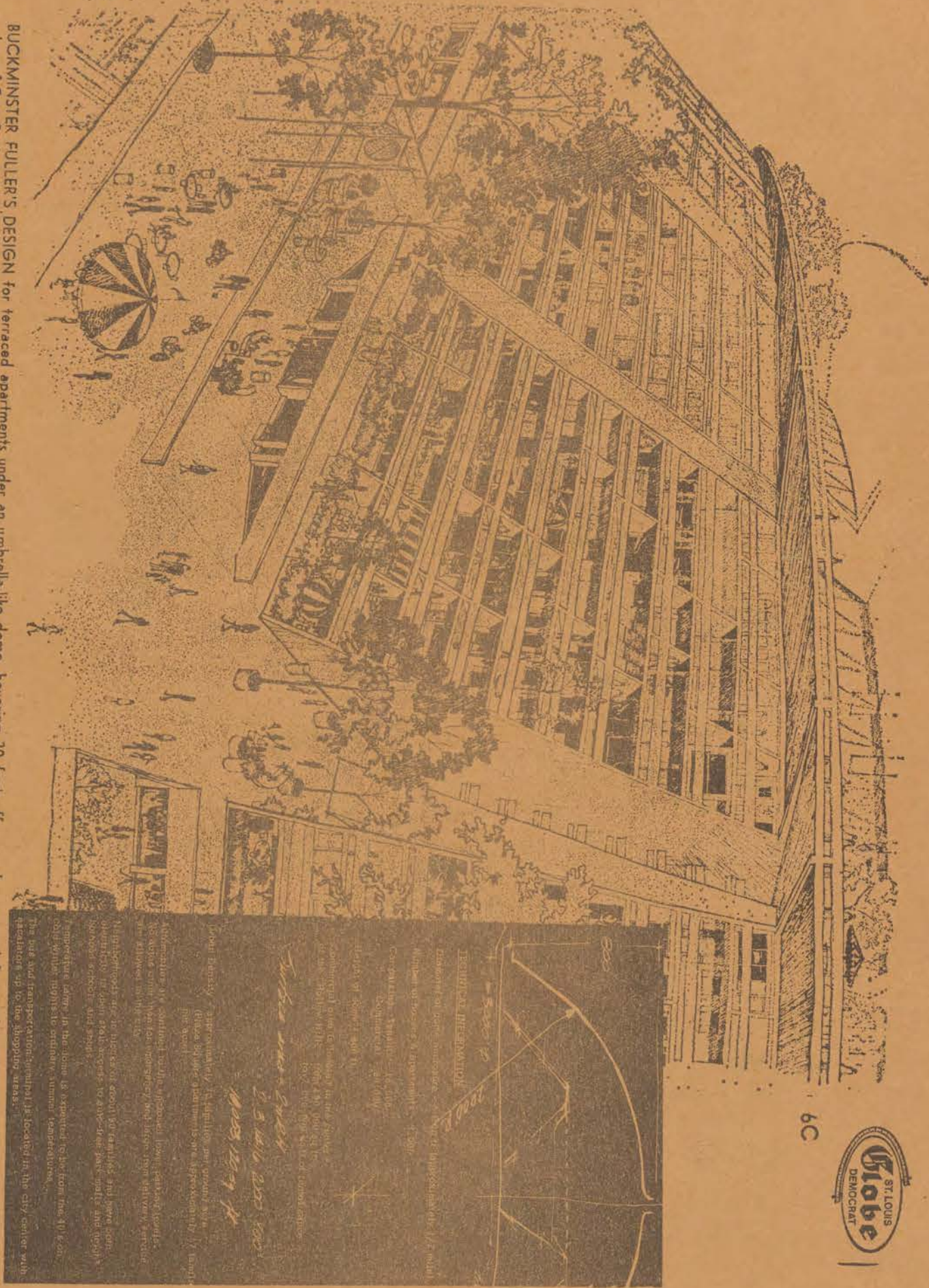


Fuller under dome



James W. Fitzgibbon, architect and associate of R. Buckminster Fuller, helped develop the model and plans

BUCKMINSTER FULLER'S DESIGN for terraced apartments under an umbrella-like dome, hovering 30 feet off ground, proposed for northern edge of East St. Louis. No autos would be allowed on the city streets in the sky. Instead residents would use golf-cart like vehicles.





EAST ST. LOUIS ADVISORY AND DEVELOPMENT
NON-PROFIT HOUSING CORPORATION

Wyvetter Young
Executive Director

Professor James Fitzgib
Professor of Architect
Washington University
6927 Waterman
St. Louis, Missouri

2000 :

TIME:	Begin: June, 1972	Begin: January, 1973	Begin: June, 1973	Begin: September, 1973
ACTIVITY:	Fund-Raising Campaign	Construction of OLD MAN RIVER COMMUNITY DIALOGUE CENTER	Interior used to generate dialogue concerning the OLD MAN RIVER DEVELOPMENT and the quality of LIFE available there: --Goal Establishment --Design Characteristics Defined	Remodel interior for use as a Neighborhood Community Center
PARTICIPANTS:	1. Local Share 2. Governmental Share 3. Foundation Share	1. Umbrella 2. Housing 3. Scale Model	1. Citizens of East St. Louis, Ill. 2. People visiting East St. Louis from around the World	1. Local citizens

Dear Professor Fitzgib

Thank you for indicating in our telephone conversation that you would participate in the fund raising efforts to build the 120 foot model of R. Buckminster Fuller's Environmental City in Jones Park.

I have spent the time since our conversation, preparing visual materials for your consideration. These materials will serve as a beginning basis for our fund raising efforts.

Would you please have lunch with me at the Holiday Inn, 6th and Broadway in the Eads room, at 12:00 noon o'clock, on Friday, February 25, 1972. Mr. Fitzgibbons, Professor of Architecture, will present Mr. Fuller's memories. Then, we can discuss a fund raising plan.

The following persons who have agreed to help, had the meeting:

Mr. Herbert Littlefield, President of Southern I

Mr. C. J. Rogers, President of First National Ba

EAST ST. LOUIS ADVISORY AND DEVELOPMENT
NON-PROFIT HOUSING CORPORATION
2000 STATE STREET
EAST ST. LOUIS, ILLINOIS 62201
2000 State Street

Phone (618) 274-2177

st St. Louis Plan

tor of Industrial

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erely,

Wyvetter Young,

ARCHITECTURE: WHY NOT
START A CITY
WITH AN EVENT?

Here are some facts: in the year 2000 we shall have a population of between 75 million and 85 million; 20 million new citizens who will want jobs, houses, schools and amusements. They will have great expectations. Each year 100,000 people come to London, and most of that 20 million will look towards the south east. When we join Europe the pressures on London and Kent will continuously increase. The same growth of population is taking place in Europe. The great cities are expanding fast: Amsterdam/Rotterdam becoming a single unit, the Ruhr towns merging into a world city, Paris growing explosively. The efficiency of a future European economic structure will depend on its communication. Used in another way, a million pound permanent building would be an asset in any city, even after a six-month stint in a world's fair.

Against this great approaching reality our planners are fighting a rear-guard action, holding green belts against the avalanche of development. In spite of all their hopes, the planning process has become mainly negative, administrative and parochial.

It has taken 20 years for the ten new towns to reach their

Building A Small City Beneath A Dome

MEMO to RBF May 26 1972
THE WALK IN MODEL.

A Not For Profit organization 'The O M R Development Corporation has been formed in East St L to raise money \$30,000 ,for the design work on the walk-in -model. The Co-Chairmen are two East St L bank president Tentative approval has been given to locate the model in a pleasant cit park (We have not made formal applications at this date) The Park District would benefit because the 120 foot pavilion would revert to them when the model days are over. Many East St L people are intersted in the fact that this would be East St Ls FIRST tourist attraction in recent history.

The Walk-in Model we estimate will cost about \$350,000. Funds are to be looked for from EDA under Training Bill money (For job training), from HUD UNDER experimental Housing, and from local industry.

Dr. R. Buckminster Fuller
Box 909
202 West College
Carbondale, Illinois 62901



R. BUCKMINSTER FULLER

Thank your for you presentation last Thursday night.

May I request, on the behalf of the East St. Louis Plan Commission, that a life size model of your concept be completed. I have written the Park District to request a gift of land in Jones Park by the lake. Mr. Fitzgibbons suggested that a 150' x 150' space would be appropriate.

Survival makes the building of "Old Man River" an imperative.

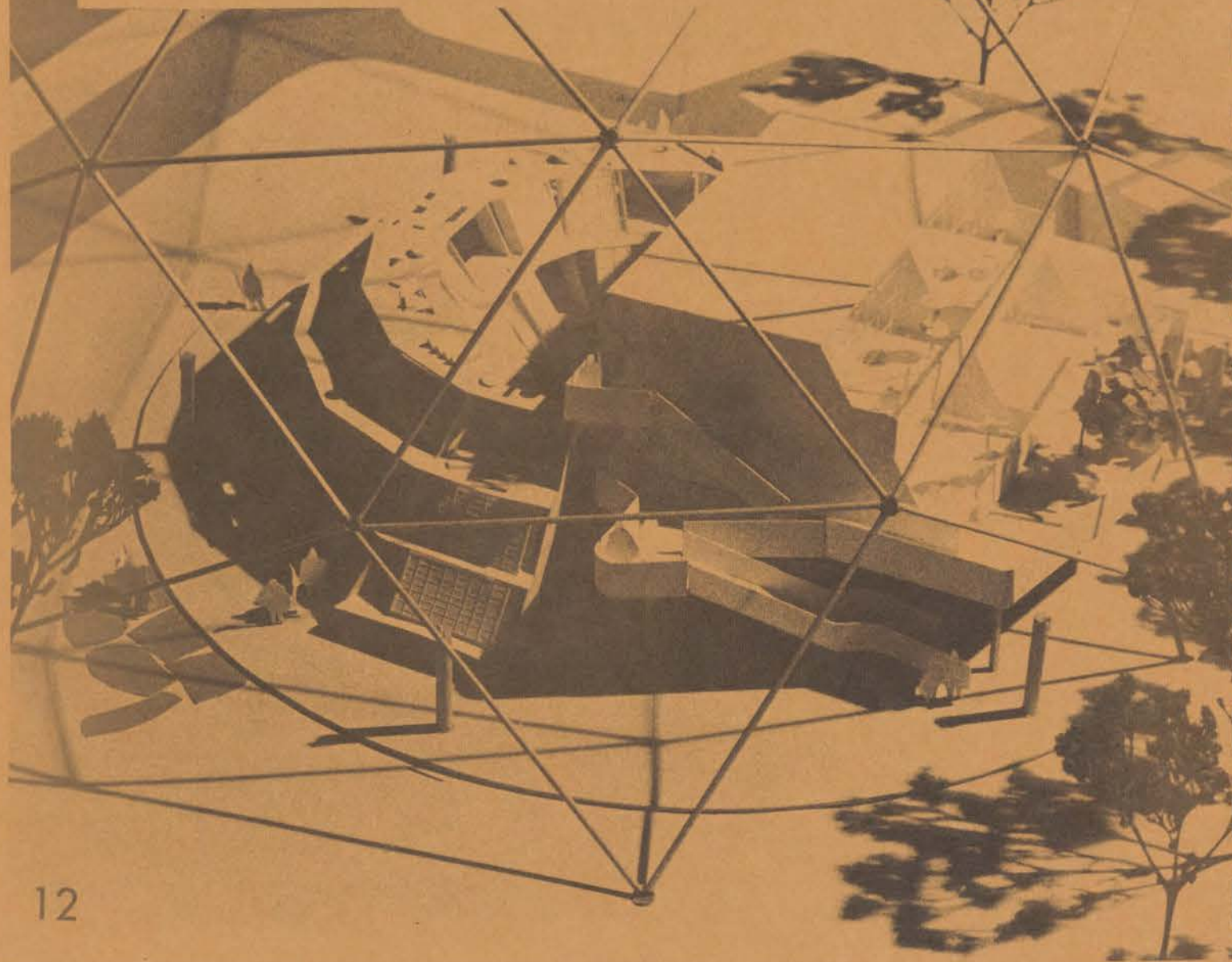
Thank you again.

Sincerely,
Wyvetter Young



OLD MAN RIVER

THE WALK IN MODEL JONES PARK, EAST ST LOUIS



VI. Other Costs:	
PRELIMINARY COST ESTIMATE: WALK-IN MODEL OF "OLD MAN RIVER"	
Contingency	25,000
Fees: Architectural, Engineering, etc.	12,000
Insurance, etc.	25,000

62,000

GRAND TOTAL

319,580

By CHARLENE PROST
of the Post-Dispatch Staff

If all goes well, East St. Louis may have a miniature of R. Buckminster Fuller's Old Man River Project under construction in Jones Park within the next year.

James W. Fitzgibbon, one of Fuller's associates, said last night that the "minidome" city would be about 50 feet tall and 120 feet in diameter.

He said that five families would live in a terraced, residential half that would include a day-care center, parking facilities, a workshop area and other community facilities. The other half would be a representation of the completed, full-scale \$800,000,000 undertaking that Fuller is proposing.

The public would be allowed to visit the \$400,000 aluminum and plexiglass miniature. Fitzgibbon said that the East St. Louis Park Commission had given tentative approval to the Jones Park site.

He said that residents, businessmen and community organizations were studying ways of financing the project.

"There are all kinds of government programs that could be available for this," Fitzgibbon said.

He said he was optimistic that the necessary money could

be obtained and that construction could be started within the year. He said that the construction work could be completed in six or seven months.

Sketches of the miniature and full-scale projects were shown to members of the American Institute of Architects and the Engineers Club of St. Louis at a joint meeting at the Engineers Club Building.

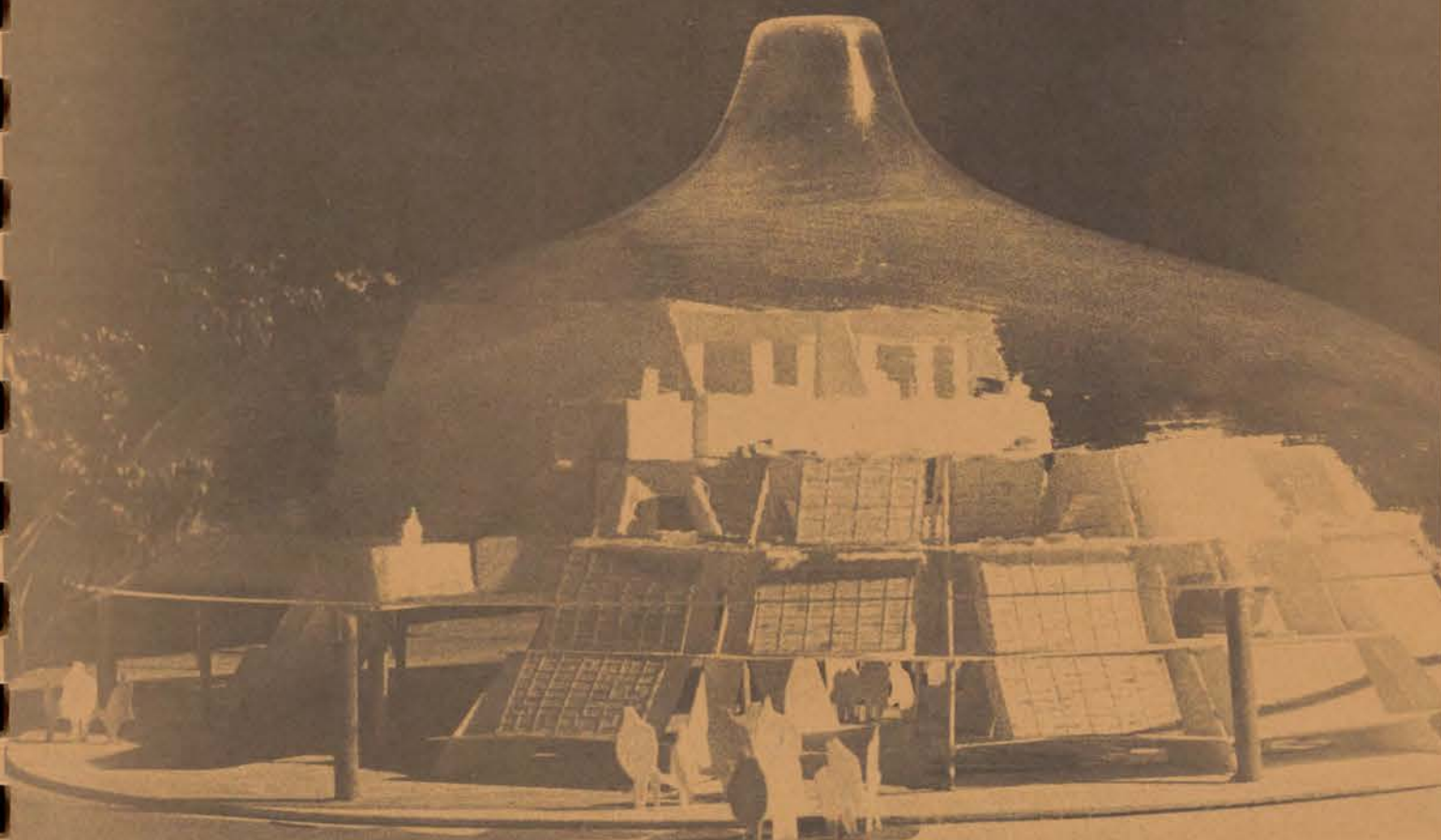
Fitzgibbon said that the full-scale project, which would house 12,000 families and an

elaborate, ultramodern community beneath a 700-foot transparent dome, lacked financing and a construction timetable.

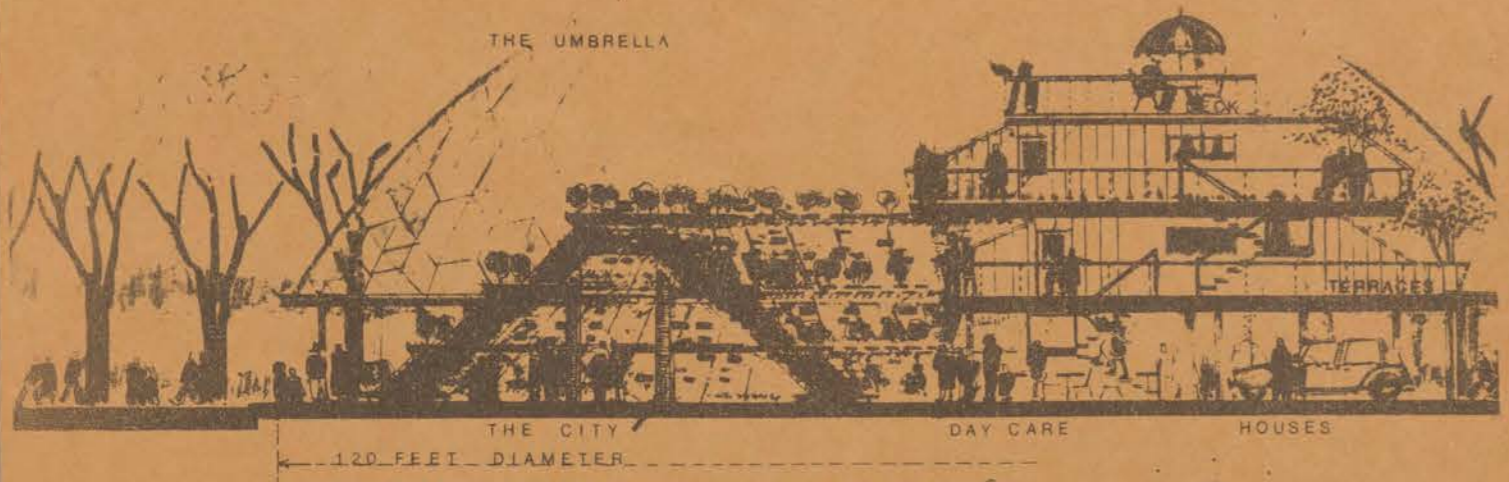
But, he said, with conventional construction costs rising and space at a premium in many cities, "it's a reasonable solution for the town within a town concept of the future."

Fitzgibbon is professor of architecture at Washington University and president of Synergetics, Inc., an association of architects and engineers.

Small-Scale Domed City Planned For East St. Louis



OLD MAN RIVER COMMUNITY
DIALOGUE CENTER: A DEVELOPMENT MODEL



OLD MAN RIVER
 THE WALK IN MODEL
 ION'S PARK, EAST ST LOUIS
 WICKMINSTER FULLER & ASSOCIATES
 1979

Old Man River
 My feeling is that
 land ownership is and
 has been the prime
 source of wealth for
 America as a people.
 There is no way that
 the residents of the city
 will prefer to live in
 an "old man river". The
 Jews in Germany thought
 they were taking houses
 instead they were gassed.
 Take the top of the there
 is no need to feel paranoid.



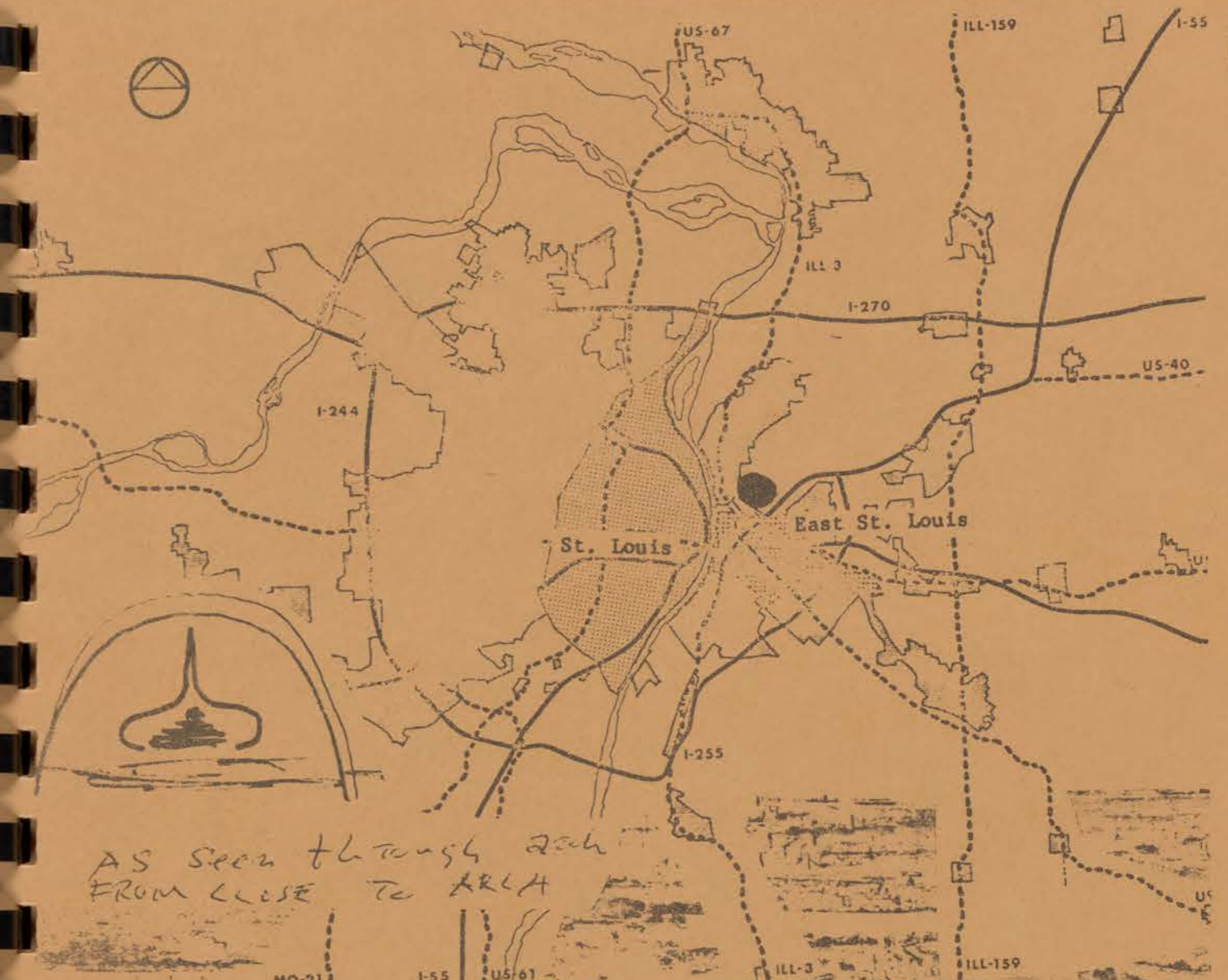
IS there a day that you dont drive your car?
 WHAT happens outside Your window?
 WHAT can You do within walking distance
 of your house?

Where will many of the
 inhabitants work? When
 that this is a 50,000,000
 dollar project, how you
 heard of the city, the
 U.A.A.C.P. is building outside
 of Lincoln? Why not develop
 another type for
 E. St. Louis.

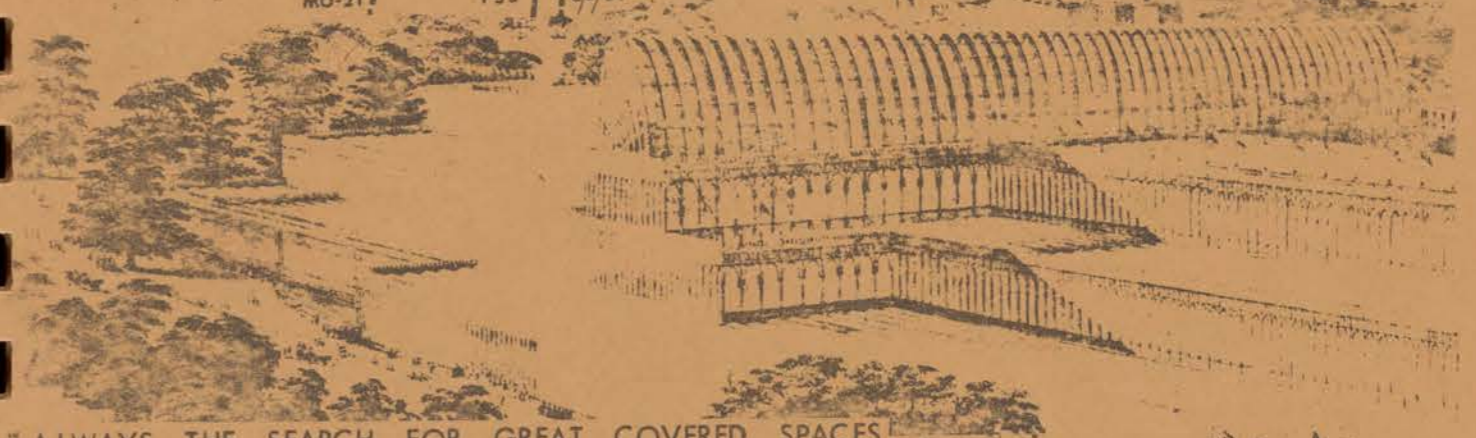
The necessity of gov.
 for itself that people should
 be about doing would be
 recognized by the idea
 I cant give my approval
 until the above functions
 have been discussed

*East St. Louis
 CITIZEN*

MY WORK DEALS WITH HOW TO FIND OUT THE ECOLOGICAL
 PROBLEMS INVOLVED AND HOW TO SOLVE THEM, HOPING
 THEREBY TO BRING ABOUT THE OCCUPANTS SATISFACTION
 AT THE EARLIEST POSSIBLE MOMENT.



*AS seen through arch
 FROM CLOSE TO AREA*



ALWAYS THE SEARCH FOR GREAT COVERED SPACES
 JOSEPH PAXTON'S ORIGINAL DESIGN ON
 BLOTTING PAPER.



WHETHER THE ECONOMIC ADVANTAGES CAN OVERCOME THE ANTI-CHANGE INERTIAS OF LARGE SOCIAL BODIES IN TIME TO AVERT WHOLE WORLD DISASTER IS, HOWEVER, TO BE QUESTIONED. WHEN WHOLE NEW HUMAN SETTLEMENTS ARE TO BE INSTALLED ON VIRGIN SITES AS, FOR INSTANCE, ON THE ANTARCTIC CONTINENT, THE DOMING-OVER MAY BE PROMPTLY REALIZED.

the geodesic structure describes a conditioned shell, one mile high and two miles in rise protectively over mid-Manhattan

The Case for a Domed City

By R. Buckminster Fuller

There are persuasive arguments in favor of cities under single umbrella shells. Whether the economic advantages can overcome the antievolutionary inertias of large social bodies is, however, questionable. When whole new human settlements are to be installed on virgin sites as, for instance, on the Antarctic continent, the doming-over may be realized. The doming-over of established cities in the moderate climates will probably not occur until domed-over cities in virgin lands have proved successful enough to persuade the established cities to employ comprehensive umbrellaing. The established cities will probably not adopt the doming until environmental and other emergencies make it imperative.

A number of advantages are provided by domed-over cities. First is the advantage accruing exclusively to energy quantum changes inherent in size changes and growth rates. When we double the diameter of a dome, its surface area increases fourfold and its volume increases eightfold. This also means that the number of molecules and atoms of the gases of the atmosphere inclosed by the double size dome is multiplied eightfold, while the number of atoms of the shell is multiplied only four-fold.

Variations in atmospheric temperature are caused by increased motion and resultant crowding of the atmospheric molecules. Therefore, each time we double the size of a dome, the amount of surface of the dome through which each molecule of interior atmospheric gas could dissipate its heat is halved; also, the number of molecules able to reach the surface in a given time is halved.

We can say that the larger the dome, the slower the rate of energy loss as heat—that is, when the heat is greater inside than outside; conversely, when the exterior heat is greater, the larger the dome the lower the rate of energy gain as heat from outside is received and transmitted through the dome's surface to the gaseous molecules inside the dome.

The energy conservation of a closed local system improves twofold each time the system's linear dimensions are doubled. This

principle is demonstrated in stars and in icebergs. Icebergs can melt only as fast as they can import heat from their surrounding environment of air and ocean through the surface of the iceberg. The larger the iceberg, the lower the ratio of surface area to its volume or mass. However, as icebergs melt, their mass gets smaller at a mathematical velocity of the third power while their surface area decreases only at a velocity of the second power. This is to say the volume decreases much more rapidly than does the surface area, so, as icebergs get smaller, the amount of surface area for each unit of volume of its interior mass increases at an accelerating rate.

Therefore, icebergs melt faster and faster and when the final piece of ice dwindles to pea size it can be seen, by the human eye, to accelerate to extinction. Due to the principle of energy conservation improvement with size, the larger the domed-over city the more stable its atmospheric conditions become, and at ever-decreasing cost per unit of volume.

A second advantage also relates to relative surfaces. When we wish to design a good air-cooled gasoline engine, we design it with many fins, as with the typical motorcycle engine. The greater the external surface the more effectively will the heat be conducted from the small interior to the large exterior surface. Though it would be impractical from a service viewpoint, the surface of the air-cooled engine could be further increased by modifying the same amount of metal, used in the fins, to take the form of spines or spindles like the quills of a porcupine.

If one looks at an aerial photograph of Manhattan Island, New York, there is seen just such a spined, or spindled, high-speed cooling system. The energy consumed by New York City to heat it in winter and cool it in summer is employed in a structural system that operates most effectively in the swift release of the energy to the surrounding atmosphere. There is no structural method of inclosing the circulation space of the city's dwellers that is more effective in wasting heating and cooling energy than that struc-

tural system employed by New York and other skyscraper cities of the world. Spheres inclose the most volume with the least surface and, as we have seen before, the larger the sphere the lower the ratio of surface atoms to inclosed atmospheric atoms.

A dome over mid-Manhattan, reaching from the Hudson to the East river at Forty-second street, on its east-west axis, and from Twenty-second to Sixty-fourth street on its north-south axis, would consist of a hemisphere two miles in diameter and one mile high at its center. The peak of the Empire State building's television tower would reach only a third of the distance from the street to the domed surface above it. The total surface of the dome is just twice that of the base area of Manhattan that it would occupy.

A cube has six square faces. If we build a cubical building on a square of land, five of its six faces are exposed to the air. If we build a square-based building, two cubes high, the exposed vertical and top surfaces of the building are exactly nine times the area of the land occupied by its base. If the building is 10 times as high as the edge of its square base, its exposed vertical and top surfaces are 41 times the area occupied by its base. If 20 stories high, it is 81 times the base area.

Using such calculations and taking an inventory of the building heights in each of the city blocks of midtown Manhattan that



R. BUCKMINSTER FULLER, the engineer-scientist-designer who invented the geodesic dome, has been offering dramatic environmental innovations since 1917, from a one-piece dis-stamped bathroom to a plan for a mile-high roof over midtown Manhattan. The web-like geodesic dome, light and strong, has been Fuller's most eminent contribution and thousands of them have been built in all parts of the world. Fuller is associated with Southern Illinois University, Carbondale, where he lives in a geodesic dome.

Art by ARTHUR OSVER

would be covered by the dome, we find that the total surface of the dome is only one fiftieth of the total exposed surface areas of the buildings which it would cover. The energy losses of midtown Manhattan, under such a dome, would be reduced approximately fiftyfold and the energy lost through the building walls, during both the heated winter and air-cooled summer conditions, would not be lost to the outer atmosphere but lost only to the controlled interior environment of the dome, and therefore could not be considered as lost. We have already learned of the extraordinary energy conservation of big domes, so that the very moderate temperature level the dome would be effectively maintained, with energy savings to the city and its inhabitants of probably better than 90 per cent as against the undomed conditions.

The cost of snow removal in New York City would pay for the dome in 10 years.

Studies made at the Snow Institute of Japan and by Mitsubishi Co. (the General Electric of Japan) indicate the cost of heating the surface of the domes. With electric resistance wires bedded in the skin, to maintain a temperature sufficient to melt snow and ice with the electric heat turned on only during the time of snow and ice formation, for cities in the snowfall magnitude of New York—

would be far less than the cost of amortizing the expense of the additional structure necessary to support the cumulative snow loads throughout the winter months.

When rain falls on New York City and its counterparts around the world, it runs down the buildings into the streets, then into the gutters and on to the sewers to be polluted with all the other waters. Year after year New York and other cities have suffered water shortages, though they are deluged with summer thundershowers when enough water falls to take care of the city for days. With a domed-over city, both the melted snow water and the rain would run neatly to a guttering, clear of the pollution of the streets, down into a canal around the dome's lower rim from whence it would flow to great collecting reservoirs. There would be enough altitude in the dome to cause the water to flow gravitationally back to the storage reservoirs in Westchester.

Because the energy losses would be so greatly reduced for the covered portion of the city, the heating and cooling could be handled most economically by electrical energy wired in from generators, far from the domed-over city. A new ultra-high-voltage electrical conducting system will soon bring New York electrical energy, by wire, all the

way from the Pennsylvania Hills, where the coal is to be mined and burnt in steam-driven electric generators at the mine mouths. This will eliminate all fumes from the atmosphere covered by the dome. The dome would also be able to umbrella away the fumes occurring outside the dome and originating inside the satellite industrial areas.

Those who have had the pleasure of walking through the great skylighted arcades, such as the one in Milan, Italy, are familiar with the delights of covered city streets in which it is practical to have outdoor restaurants and exhibits. They will be able to envision the arcaded effect of a domed-over city in which windows may be open the year round, gardens in bloom and general displays practical in the dust-free atmosphere. The daylight will be bright inside the domes, without direct sun. All the part of the dome through which the sun does not shine directly will be transparent. These domed-over cities in the northern hemisphere will have the southern part of the dome, which receives the approximately perpendicular rays of the sun, protected in summer by polarized glass so that the dome will not gain heat during the sunny hours. In the winter the sun will be allowed to penetrate, to impound the sun's energy.



The Fuller dome, as it would appear if installed over central Manhattan island

Frankly speaking I think it's a good idea.

*EAST ST. Louis
CITIZENS
LEADER*

THE DOMING-OVER OF ESTABLISHED CITIES IN THE MODERATE CLIMATES WILL PROBABLY NOT OCCUR UNTIL DOMED-OVER CITIES IN VIRGIN LANDS HAVE PROVED SUCCESSFUL ENOUGH TO PERSUADE THE ESTABLISHED CITIES TO EMPLOY COMPREHENSIVE UMBRELLA-ING.



World attention would turn toward East St. Louis if this dome-covered city of 30,000 to 40,000 were to rise on the riverfront

Buckminster Fuller's idea for riverfront: Transparent dome over homes on terraces

By DONALD E. FRANKLIN
Of the Post-Dispatch Staff

GETTING AWAY from the smog, the filth and the urban environmental clutter is becoming increasingly difficult, especially for people stuck in a midwestern industrial center like St. Louis.

There still are places to go but if one's livelihood is earned here the respite must be of short duration. And the cost. To really get away from things it takes a trip to the Southwest, to the few areas of the East and West Coast still habitable, a Caribbean cruise or some other place outside the country.

Imagine then if in some future time St. Louisans could escape their environmental problems simply by walking, driving or riding across the river to East St. Louis! St. Louisans always have looked down their noses at the East Side but if R. Buckminster Fuller's idea should ever come to fruition the pendulum could swing.

Fuller, philosopher and architect-in-residence at Southern Illinois University, believes East St. Louis could become a controlled utopia by putting it under glass—a huge dome that would isolate it from at least some of the woes now besetting it.

Fuller believes that the end of environmental pollution, which contributes so much to man's frustrations, would even ease racial tension, traffic jams, crime in the street and other urban offshoots.

A group of East St. Louisans not only believe Fuller's idea is good; they believe it can be made to work. All that is needed, say, is that a considerable amount of world's resources and technology be brought to bear on making life in East St. Louis more creative and enjoyable. Under the dome, of course.

poverty in East St. Louis," Mrs. Younge told a group of community workers recently.

"As a community, we have had just about everything happen to us," she said. "East St. Louis has become an administrative city—a city almost entirely supported by the Federal Government."

She said the federal programs have done little to enhance the community's sense of identity and civic pride. On the other hand, Old Man River could be the stimulus to get the city moving in a positive direction, she said.

AS AN EXAMPLE of the physical decay in this predominantly black city, she said, more than 90 per cent of the housing is substandard and the bulldozer is tearing down four times as many houses as are being constructed.

"People hate the cities they live in," Mrs. Younge said. "They are looking for a better and more creative place to live."

"Everybody knows that what's happening now will not produce the kind of environment that poor people are entitled to. Why don't you spend your time working on something that will improve the quality of life?"

"You can spend the same amount of time and have the disjointed, disharmonious jun-

gle that we live in now, or you can spend your time working on this beautiful project."

Mrs. Younge argued that it is not necessarily true that new towns must be built in rural areas among trees and green pastures.

SHE AGREED with Fitzgibbon that new communities will have to be built within the limits of present cities. This is because of the almost insurmountable problems created in the suburbs or in rural areas if new developments are contemplated there.

In addition, Fitzgibbon said, suburbanites have demonstrated an unwillingness to accept building programs that include low-income or black families.

Mrs. Younge said in-town developments such as Old Man River would eliminate these problems.

She said the proposed dome-complex would be owned through stock participation by the people who live in the structure and by those with businesses there.

Despite slow progress in arranging financing and in site negotiations with the railroad companies that own the land where the dome would go, Mrs. Younge said the project has won community approval.

"The attitude is 'sure, why not build it,'" she said.

essor of architecture at Washington University, and an associate of Fuller.

HE EXPLAINED that automatically controlled louvers on the outside of the dome would reflect sunlight in the summer to cool the inside atmosphere. In winter, sunlight through the clear dome would warm the air beneath.

An aperture at the top of the dome combined with open spaces at ground level would form a natural ventilation system. All of this would create an ideal pollution-free environment, Fitzgibbon said.

Fitzgibbon, Mrs. Younge and other supporters of Old Man River met last week with the East St. Louis Park Commission to advise its members of progress on the project and to request permission to build a 42-foot scale model of the new community in Jones Park.

Mrs. Younge said the walk-in model would give East St. Louis residents a better idea of how the finished project would look and would help dispel notions that the dome city is just a pipe dream.

Although the Park Commission has not yet acted on the request, Mrs. Younge said construction on the model hopefully would start this spring. She estimated the construction cost to be about \$250,000. Mrs. Younge is co-chairman of a fund raising committee.

"I BELIEVE that Old Man River will be built because it should be built," she asserted. "The opportunity to improve our environment is presented in this project. All we need is the will to do it."

Mrs. Younge said Fuller's plans should be community-wide endeavor because it would take a building program of that magnitude to reverse the city's poor economic outlook.

"I am personally committed to Old Man River because my basic aim is to relieve

Wyvetter - Mrs. Younge hearing in O.M.R. case

THE CITY POLITIC

BY FRED POWLEDGE

THE URBANIZATION OF STATEN ISLAND

Staten Island, that neglected corner of the city that likes to think of itself as at least semi-rural, is becoming the site of one of the most interesting, if not significant, urban experiments of recent times. There is a proposal—you may have read the announcement—to build a new city on the relatively vacant southern end of the island.

Charles Rouse, the developer of the new town of Columbia, Maryland, and the brain behind the Staten Island proposal, says it would result in "a city with a quality of life superior to anything else in New York at a time when New York is an example of success."

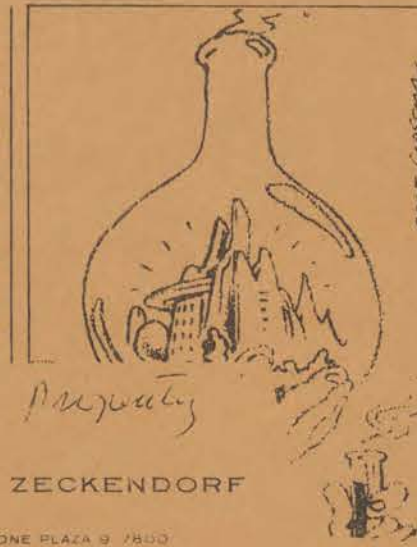
Rouse's track record certifies him as a regional, but there are ordinary folk from the pect that the plan might grab; at attempt by the municipal evil, who could Rouse proposal, to sei and hand it over to pri

There is also the fear that fancy new development will bring greater population "density" and more "low- and middle-income housing," which are code words on the island for Negroes.

All the battle lines are not yet drawn, possibly because few islanders know the details of the plan, been kicking around legislation has been in bany, and the people a idly now: mimeograph starting to appear un windshield wipers.

What makes the Plan not that someone wants there, but that a project made to take a vast amount of land in New York heard-of things with those things almost tot traditional forms of ment. Of equal significance of what will happen is done. People like Rouse latter as "trend" developments drift along by the development in much c already means countless boxes on 40-by-100-foot little open space, inadequate transportation, and overloaded sewers.

The city, which figures its own holdings in South Richmond at about 45 per cent of the area's 7,300 acres, or \$75-million worth of land paid the



William Zeckendorf

WILLIAM ZECKENDORF

TELEPHONE PLAZA 9-7800

November 24, 1971

Mr. James Fitzgibbon
6927 Waterman Street
University City, Missouri 63130

Dear Mr. Fitzgibbon:

I have been referred to you by Herman Wolfe, of Carbondale, Illinois, an associate of Buckminster Fuller.

Mr. Wolfe said that you might be kind enough to supply me with photographs, plans, or anything else that might be helpful in promulgation of our efforts for a major horticultural dome to cover an entire city. Mr. Fuller is our colleague in this matter. We are working with him towards initiating the first of such projects at Hackensack Meadows, New Jersey.

Your assistance in this matter will be very helpful.

Sincerely,

William Zeckendorf

The new city would contain 300,000 to 400,000 residents. An industrial site would be built along the western boundary. Twenty per cent of the land would be open space. There would be a new downtown which would serve a dozen villages of 35,000 to 40,000 people each; each village would be divided into six neighborhoods of about 6,000 inhabitants. As in Columbia, the neighborhood centers would contain elementary schools, basic recreational facilities, and convenience shopping. At the village and city levels the services would become more elaborate. As in Columbia, housing would be a mixture of one-family homes, townhouses, and apartments, in a variety of price ranges. Housing density, says Rouse, would be no greater than South Richmond would experience under

*383 Madison Avenue
New York, N.Y. 10017*

it could all be done "without a dollar from New York City" and by the end of the century the project would have turned over a billion dollars in tax revenues.

One important result of all this, says Ed Auerback, Rouse's project coordinator on the island, would be "to show that there is a better way. New York really needs a dramatic success. Not only that, it will also say a great deal for the nation. If it can happen in New York City, it can happen anywhere."

It is undimkaable that such an into-

Build a new city and city in Richmond, Va. by existing 1,000 wooded, and add another 1,000 by filling in the water along R. River

August 2, 1972

Professor James W. Fitzgibbon
 School of Architecture
 Washington University
 St. Louis, Missouri 63130

Dear Professor Fitzgibbon:

I was thrilled and delighted to get the slides of "Old Man River". It was a tremendous assist, too, that you labeled them.

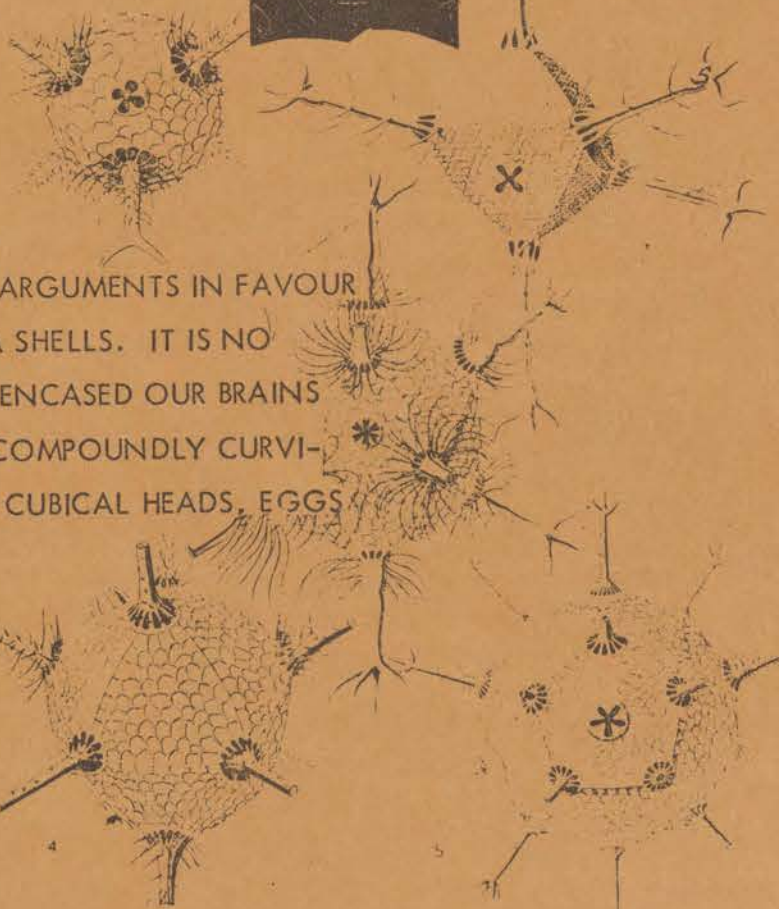
I do not have any good slides of large open spaces at the moment, but I'll certainly watch for some. The sequence in which I use the slides might be of some help. It begins with Chatsworth Conservatory by Paxton and Burton, 1837-40, where typical plants are the sheltered thing. It doesn't look like much. Then I tell the students that plants obviously aren't people, but once a conception of climate is introduced, you are on the way to an environment for people because climate is the most universal and prevailing factor in an environment. Darwin wasn't about people either. Then we go through the novelty of the acceptance of The Crystal Palace (wasn't it a non-building to viewers then?) and eventually up to The Climatron in St. Louis and on to your "Old Man River," where the moral is repeated once more. I have one other point, which is that Paxton was a kind of resource assessor and so is Buckminster Fuller.

Thanks so much again and I'll begin to watch for the other items.

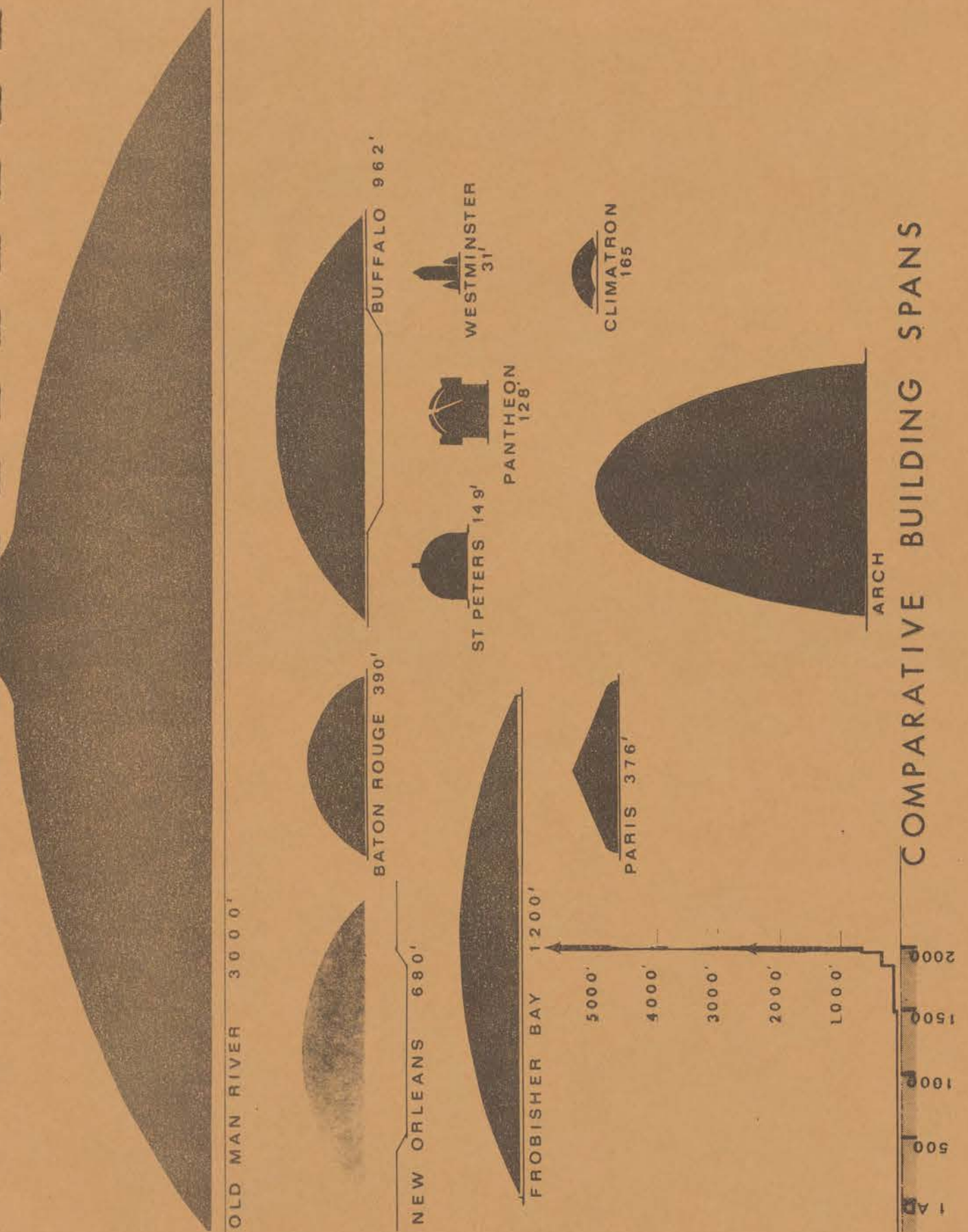
Sincerely,

Walter Creech
 Professor of Architectural History

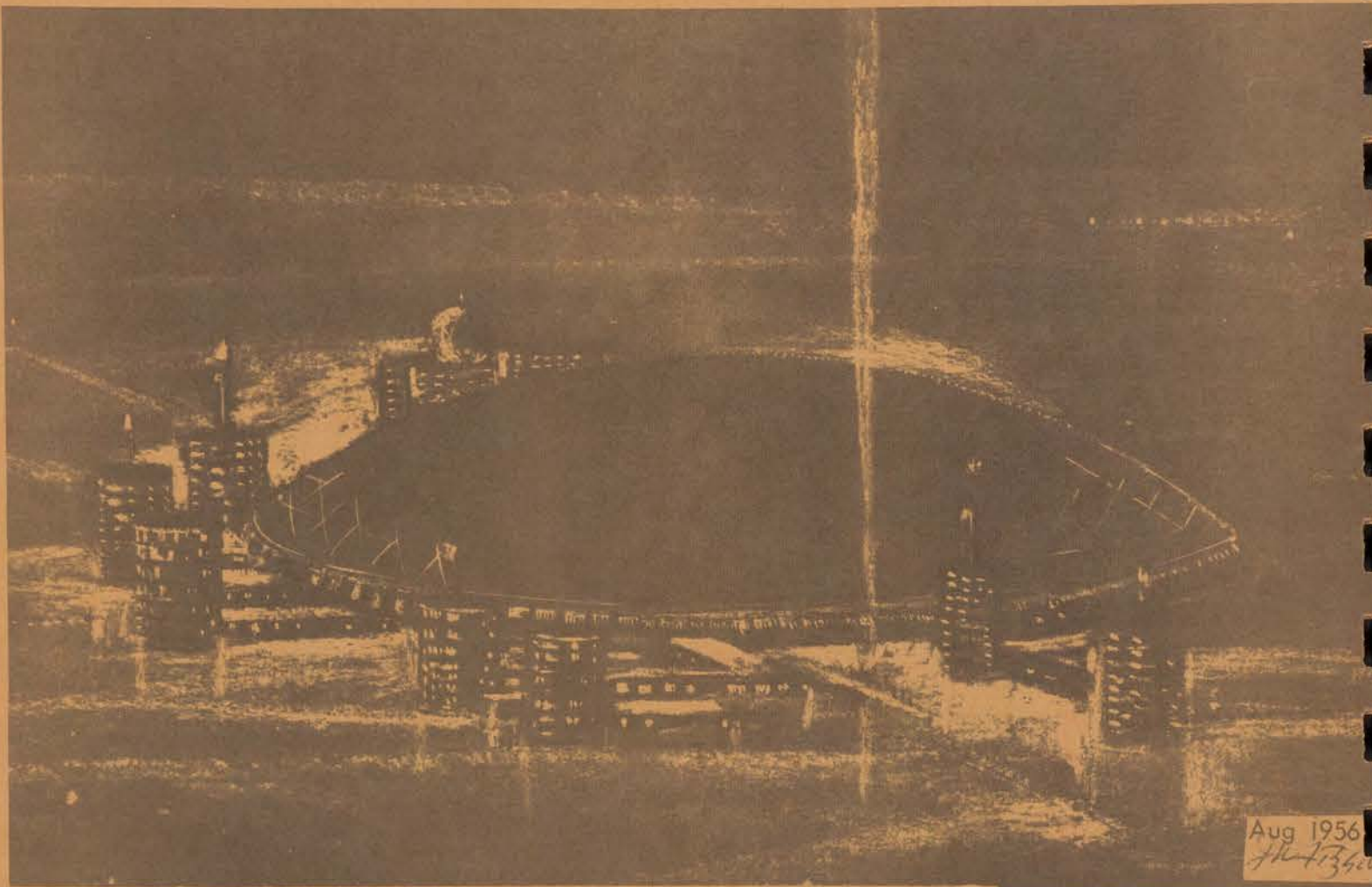
WITHIN THE SINGLE-SHELLED AREA, AND AS REMOVE FROM IT AS ARE FULL BLOOM FLOWER STAMENS FROM THEIR PETALS, THE COMPLEX, FLOWER, TREE AND SHROUDED, THIS FIRE-PROOFED CONIC MOUNTAIN OF OPEN FACES WILL ARISE. PEOPLE WILL LIVE ON THE OUTER RAMPARTS OF THESE APARTMENTED, TERRACED, LANDSCAPED, AND SKYBREAK COVERED CONIC MOUNTAINS. THE MOUNTAIN WILL CONTAIN WITHIN IT ALL THE SHOPPING CENTRES AND THE METABOLIC AS WELL AS THE PHYSICALLY AND METAPHYSICALLY REGENERATIVE INSTRUMENT-GOVERNED ORGANICS WHICH, IN TURN, WILL CHEMICALLY SEPARATE OUT, FOR INSTANCE, THE H₂O FROM THE WASTE LIQUIDS. YESTERDAY'S AND TODAY'S POLLUTION AND WASTES WILL BE TOMORROW'S PRIME RESOURCES.



THERE ARE INEXORABLY PERSUASIVE ARGUMENTS IN FAVOUR OF CITIES UNDER SINGLE UMBRELLA SHELLS. IT IS NO AESTHETIC ACCIDENT THAT NATURE ENCASED OUR BRAINS AND REGENERATIVE ORGANICS IN COMPOUNDLY CURVILINEAR STRUCTURES--THERE ARE NO CUBICAL HEADS, EGGS, NUTS, OR PLANETS.

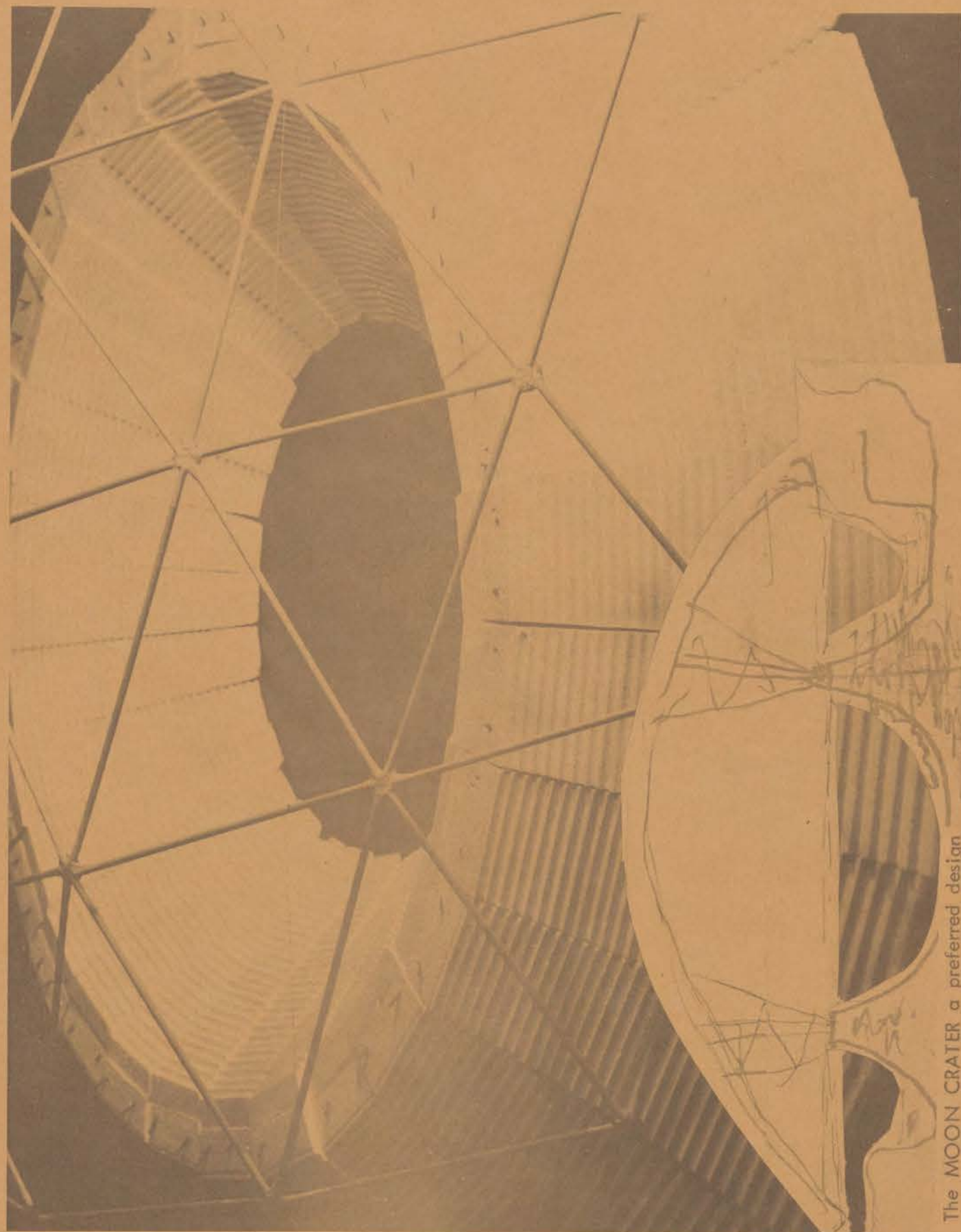
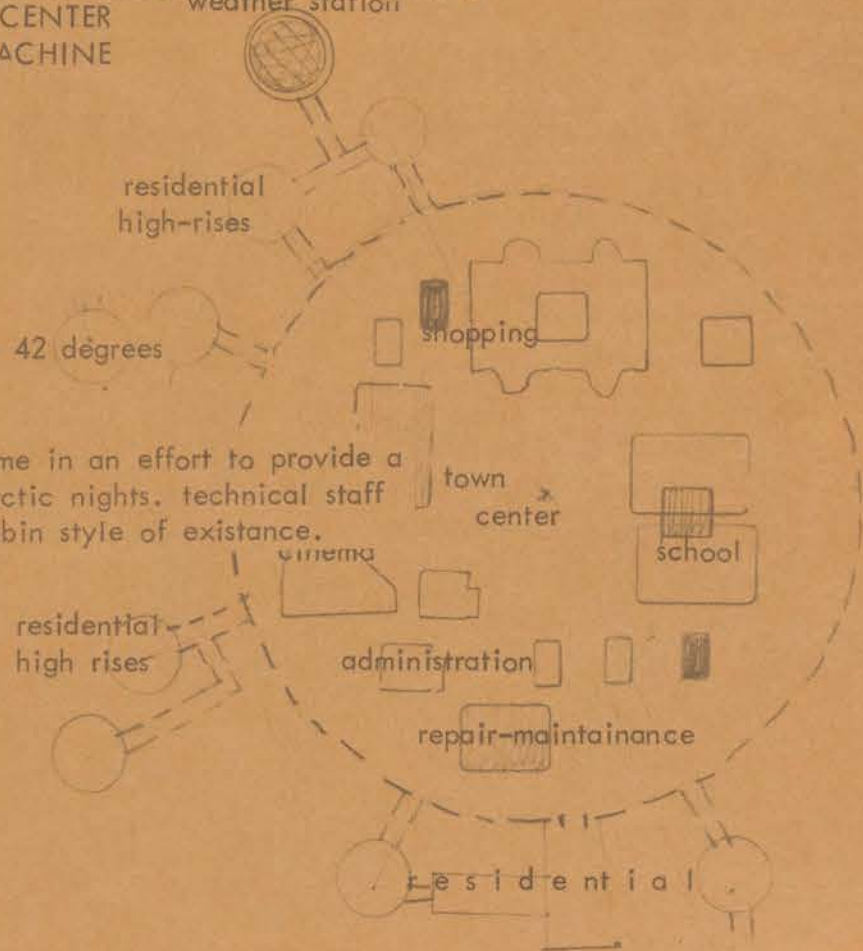


COMPARATIVE BUILDING SPANS



FROBISHER BAY DEPARTMENT OF PUBLIC WORKS CANADA
 1200 FOOT DIAMETER TOWN CENTER
 weather station
 THE NIGHT AND DAY MACHINE

the dome is opaque, unheated
 average internal temperature is estimated at 42 degrees
 nuclear station power and heat source
 frobisher has no permafrost problems
 the canadian government proposed this scheme in an effort to provide a
 diurnal pattern for living during the long arctic nights. technical staff
 were unable to maintain family life in a cabin style of existence.



The MOON CRATER a preferred design



Artist's rendering of domed city for 20,000 persons. Photo courtesy ESR and Institute for Lightweight Structures, Stuttgart, West Germany

A polymeric fabric shell 18 miles in diameter will help maintain year-round climate control and psychological well-being for some 20,000 persons in a domed city that could emerge from the Alaskan and Canadian north-western wastelands by 1964. The news comes from the results of a research study by a group of European and Japanese industrial architects and engineers. Members of the project predict that large mining and oil drilling operations will have to have their operations in such areas as the Arctic and Antarctic regions provide a comfortable living environment for about 20,000 people. Report, "A Living Shell," Research 12/9/1961.

DEPARTMENT OF OPERATIONS RESEARCH

Cities of the Plain

A fresh approach to the urban dilemma was offered last week by David Rockefeller, chairman of the Chase Manhattan Bank, but it was far removed from New York City's immediate woes. His notion: the creation of a corporation to raise \$10-billion in private investment to start building from scratch 110 new American cities - but in the boondocks.

Citing projections of a 75-million-person population growth by the end of the century, Mr. Rockefeller suggested where many of these newcomers might go - not to the old trouble-ridden urban centers, but to new cities - 100 with a population of 100,000; 10 with a population of a million. "If they are well-served," he said, "there is no reason why the bulk of the capital should not come from private sources."

Such a program would not be feasible in the New York City area, he said, for the land is not available. Not to mention the private capital.

Professor James Fitzgibbon
School of Architecture
Washington University
St. Louis, Missouri 63130

Dear Professor Fitzgibbon:

Mr. Shoji Sadao suggested that I contact you with regard to obtaining information about the proposed East St. Louis Project.

Thomas L. Saaty and I have been doing some research on redesign of cities. A feasibility study more along the lines of Operations Research, Socio-economic points of view than architectural. We currently have a book in preparation called "Compact City". Recently I had an opportunity to discuss with Buckminster Fuller our findings and he, in turn, told me a little about the East St. Louis Project. I would be grateful for any references (detailed or otherwise) you could send me.

Sincerely,
George B. Dantzig
George B. Dantzig
Professor of Operations Research
and Computer Science

IT BECOMES INTUITIVELY OBVIOUS TO ALL THAT THE SUCCESSFUL EXPERIMENTAL CITY WILL BE UMBRELLAED BY A SINGLE SPHEROIDAL SURFACED DOME BECAUSE OF THE VAST LIVING AND OPERATIONAL EFFICIENCIES THUS TO BE ATTAINED.

Mr Fuller will probably get the same reaction that Eads got when he started building the bridge across the river.

East St Louis CITIZENS COMMENT

THE DOME IS NEVER BROUGHT TO THE GROUND, IT IS IN EVERY DESIGN A TRUE UMBRELLA BEING OPEN 360 DEGREES AT GROUND LEVEL

AN R. B. FULLER SKETCH THE MOON CRATER CITY IS INDICATED WITH AN INVERTED ANGULAR TORUS FORMING A GREAT 'GUTTER' WHICH COVERS THE HOUSING RING SLOPES AND ADDITIONALLY CARRIES A DOME COVER OVER THE INNER COMMERCIAL AND RECREATIONAL AREA OF THE CITY.



- Copyrighted 1949 by R. Buckminster Fuller
- UNIVERSAL REQUIREMENTS OF A DWELLING ADVANCED-2
- Teleologic Schedule
- Check list of the Universal Design Requirements of a Scientific Dwelling Facility
- I. C. Control by Anticipatory Design over Exterior Constants of Inertia Forgotten Through Persistent Obvisity and Only Randomly Re-encountered
- 1. Constants of environment, i.e. the mad forgotten between rains, odorous winds from remote sources, snowdrifting
- 2. Control devices installed for seasonal duration only requiring inordinate time investments
 - 3. Chemical accumulations (oxides, sludges, fumes)
 - 4. Biological accumulations
 - a. vegetation, composts, weed
 - b. insect, animal residues, nestings, general growth changes
 - 5. Surprise emergencies of environmental complex unique to locality, i.e., possible water, oil, gas springs or seepage

COST ESTIMATE

Old Man River Project. The Umbrellaed Town-in Town
 New Communities Act 1968 Title IV HUD act 1968 (42 U.S.C. 1901-1911)
 Notes on the preparation of the Estimate.

The Estimate is shown on numbered sheet under an itemized list as required by the New Communities Act.

The Project is in a preliminary design stage. No detailed drawings have been prepared. However large scale drawings are extant and several large scale model constructions were available for estimating purposes.

Land.. In one instance a site to be leased or purchased from Railroad interests was considered. The cost is included. In a second instance land now owned by the state was considered. No cost was entered.

Excavation, Piling, Roads, Walks. In each case these were estimated from drawings and models and as both sites are reasonably similar no comparison has to be made. Piles were to be driven 75 feet to rock.

Water Supply, Sewage and Trash Disposal.. A sewage treatment plant is intended. Water supply will be from East St. Louis Municipal source with new pumping station. A sum for a central limited trash disposal unit in the new town is included.

The Real Estate Structure.. This is a term applied to the megastructure frames, elevated house support structure and raised streets. These of Reinforced concrete and were estimated on a \$65. cu yd in place average.

Dome Umbrella and Plexiglas Glazing.. This was estimated on a weight of steel per sq ft of surface from several previous large scale dome frames. Steel in truss form with plexiglas exterior surface. \$900. per ton erected used as steel price.

Elevators and Escalators.. These were estimated following a conference with the Westinghouse Elevator engineers. A vertical system with upper exchange levels. Escalators for short distance central area travel.

Residential Construction.. Units estimated to average 800 sq ft. estimated at \$10,400 average. \$13. per square foot. Certain reductions over out-in-weather construction due to building under dome are included. Amounts to about \$3.75 sq ft.

Mechanical- HVAC.. Two central heat and cooling plants are estimated to serve the town.

Lighting.. Lighting estimate is for city streets, civic areas and the two level parking garage under the town.

Civic buildings.. Estimates were made of school requirements, fire, police and administrative area needs. Estimated at \$30.00 sq ft

The Transport Terminal.. This is located at city center on the levels of the underground garages. Estimated at \$30.00 per square foot. Escalators in other item.

Clinic-Hospital.. A small (210) bed unit estimated at \$60,000 per bed.

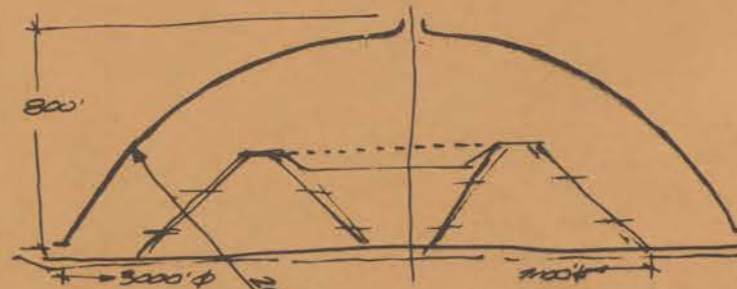
The Garages. Reinforced concrete constructions underlying the entire city area. Estimated at \$3,400 per car.

Fees.. Design fees of 5 and 5 % were assessed on the appropriate items. Approximately 5% of \$900,000,000.

Finance fees. Interest, finance charges on various kinds.

Contingency.. A 12% contingency item was entered. This is modest in view of preliminary state of the design.

Overhead and Profit.. This refers to overhead, tax, administration and profit items that will be charged by all contractors, sub-contractors and others who supply contract services on the above items. This is estimated at 25% of labor and material-normal rates.



TECHNICAL INFORMATION

Diameter of dome enclosure - 3,000 ft (approximately 1/2 mile)

Number of houses & apartments - 9,000

Car parking: Tenants - 16,000
Commercial - 20,000

Height of dome - 800 ft

Commercial area is located in the center of the "Hollow Hill" - from 100,000 sq ft to 7,000,000 sq ft of rental space

Surface area = 2πrH
= 2 * 3.1416 * 2000' * 800'
= 10,053,120 sq. ft.

Urban Density - approximately 53 families per ground acre (Plaza Square apartments are approximately 57 families per acre)

Automobiles are confined to the enclosed lower parking levels. No autos other than for emergency and large item delivery service are allowed in the city.

Neighborhoods are in blocks of about 90 families and have both electricity to open stair access to auto-free park malls and neighborhood schools and shops.

Temperature range in the dome is expected to be from the 40's on cold winter nights to ordinary summer temperatures.

The bus and transportation terminal is located in the city center with escalators up to the shopping areas.

APARTMENT BUILDER/DEVELOPER CONFERENCE & EXPOSITION
 NEW ORLEANS, RIVERGATE EXHIBITION CENTER. SESSION A-3 MONDAY, APRIL 26

PLANNED COMMUNITIES

A totally-planned community should include five land-use sectors: Residential; Industrial; Commercial; Recreation-Open Space and Public/Semi-Public Use.

The following shows the average allocations as of April, 1971 for eight major new communities: St. Charles, Md.; Jonathan, Minn.; Oak Forest, South Ill.; Flower Mound, Tex.; Maumelle, Ark.; Columbia, Md.; Reston, Va.; and Irvine, Calif.

The first five of the above are being developed under HUD Title 4 or its 1970 replacement Title 7 -- New Communities.

While these developments range from 5,319 acres to 32,400 acres, their ratios of land use are very similar.

The same master planning principles can and probably should be applied to more modest P.U.D.s both from the standpoint of land use and economic feasibility.

The compilation below was made by Robert W. O'Donnell, President, Harson, O'Donnell & Henninger Inc., Denver, planners for the St. Charles, Md. planned community

--- Wes Wise, Editor
 APARTMENT CONSTRUCTION NEWS

AVERAGE LAND USE FACTS: EIGHT MAJOR MASTER PLANNED COMMUNITIES

1.	11,210	average total acres			
2.	103,500	average population projection			
3.	9.3	average population per acre			
4.	Land use breakdown, average of eight communities:				
	Res.	Indus.	Commercial	Res-Open	Public
Percent....	50%	14%	4%	20%	11%
Acres....	6,140	1,320	670	1,880	1,110
Ac/person..	.053	.017	.005	.023	.013

EAST ST LOUIS OLD MAN RIVER
 summation
 TOTAL ACREAGE 500
 this includes parks, roads, and recreation areas
 ACREAGE UNDER UMBRELLA 170

9,000 families density--500 ACRES 18/acre
 170 ACRES 53/acre

ITEM	DESCRIPTION	COST
LAND - SITE A - SITE B		20,000.00
EXCAVATION - PILING	(In real estate structure)	
ROADS - WALKS	@ \$4,500,000/mile	8,400.00
WATER SUPPLY	and trash disposal	14,000.00
SEWAGE		
LANDSCAPING	Lawns, plants	2,500.00
REAL ESTATE STRUCTURE		64,800.00
DOME & GLAZING		84,300.00
PLEXIGLASS		19,300.00
ELEVATORS - ESCALATORS		24,900.00
RESIDENTIAL CONSTRUCTION	12,000 units (50,000 pop)	125,000.00
MECHANICAL HVAC	2 supply units plants @ \$3,500,000 ea	7,000.00
LIGHTING	Garage Civic	4,200.00
CIVIC - PUBLIC BUILDINGS	Elementary school	5,000.00
	Jr. Sr High	5,100.00
	City administration - police	700.00
	Library, recreation, day care	6,100.00
		1,400.00
TRANSPORT TERMINAL		
CLINIC - HOSPITAL	210 beds @ \$60,000/bed	12,600.00
GARAGES	@ 3,400 ea	71,200.00
CONTINGENCY	@ 12%	95,000.00
ARCH-ENG FEES		23,800.00
OVERHEAD - PROFIT	@ 25%	120,000.00
FINANCE FEES	7% + 3 1/2%	70,000.00
	APPROX TOTAL	787,000.00

U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
 FEDERAL HOUSING ADMINISTRATION
 Form Approved Budget Bureau No. 63-R0887

CONTRACTOR'S and/or MORTGAGOR'S
 COST BREAKDOWN
 (SCHEDULES OF VALUES)

INSTRUCTIONS FOR COMPLETING FORM 2328

is farm represents the Contractor and/or Mortgagor requested. Detailed instructions are available in HUD Form 2328-1.

TRADE ITEM	NONRESIDENTIAL EXTERIOR LAND IMPROVEMENT (costs included in trade item breakdown)	OFFSITE COSTS (costs not included in trade item breakdown)
DESCRIPTION	EST. COST	EST. COST
3 Concrete	39 2 Unusual Site Conditions (costs included in trade item breakdown)	
4 Masonry	40 TOTAL LAND IMPRVTS.	
5 Metals	41 TOT. STRUCT. & LAND IMPRVTS.	
6 Rough Carpentry	42 1 GENERAL REQUIREMENTS	
6 Finish Carpentry	43 SUBTOTAL (Lines 41 and 42)	
7 Waterproofing	44 BUILDER'S OVERHEAD	
7 Insulation	45 BUILDER'S PROFIT	
7 Roofing	46 SUBTOTAL (Lines 43 thru 45)	
7 Sheet Metal	47 OTHER FEES	
8 Doors	48 BOND PREMIUM	
8 Windows	49 TOTAL FOR ALL IMPROVEMENTS	
	50	
	51	
	52	

UNUSUAL SITE CONDITIONS. -- This trade item reflects rock and fill, retaining walls, erosion, poor drainage and other off-site costs. -- Enter the cost being submitted by the Contractor of each trade item. These costs will include, as a breakdown, (costs not included in trade item breakdown)

DESCRIPTION EST. COST

TOTAL \$

UMBRELLA ECONOMICS

Preliminary cost estimates suggest that the economics of dome covering a town must take into consideration the simplifications in construction potential in a large scale covered building area. The ordinarily important and costly problems of wind, waterproofing, air-tightness of joints,

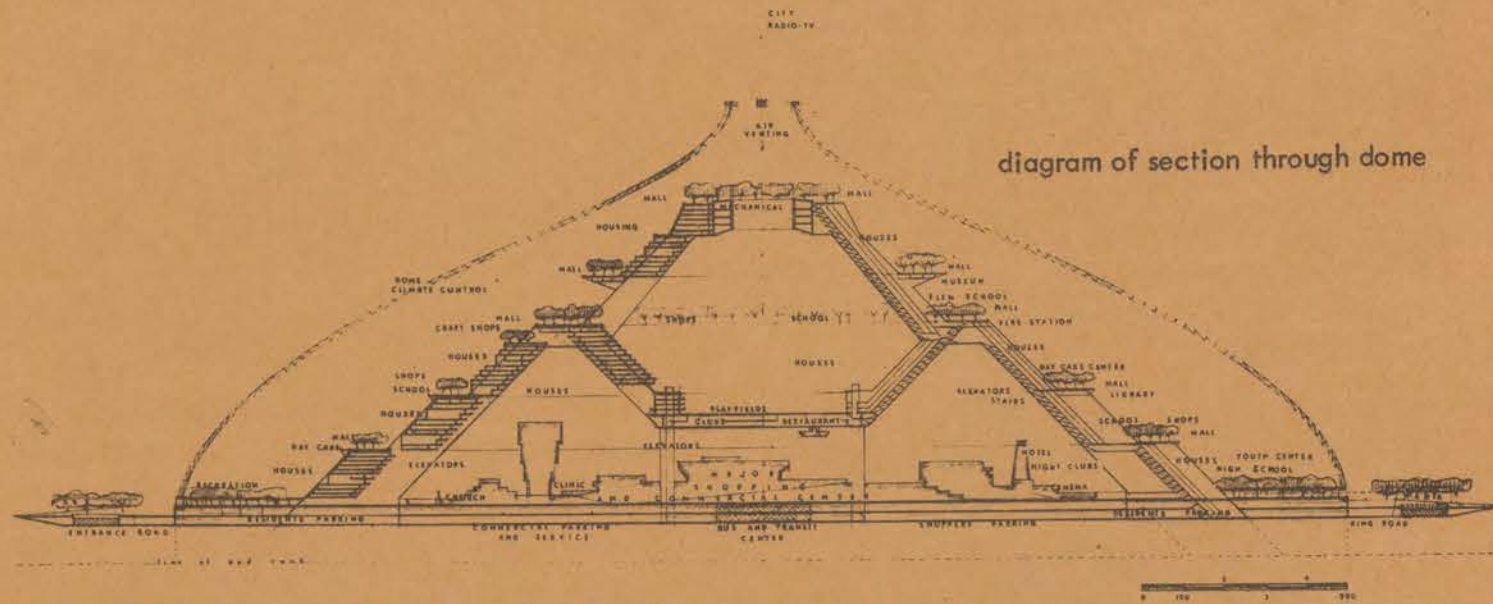


diagram of section through dome

tight corners and junctions are all reduced in a domed town to minor concern. This means that simpler, quicker, less costly ways of connecting building parts such as walls, corners, 'windows', floors and ceilings can be used with certain savings of materials, time and building cost.

The umbrella should be erected at an early construction stage. Contractors and subs working in the town will be able to further reduce building costs thru accurate and dependable work scheduling. It is always good building weather under the dome.

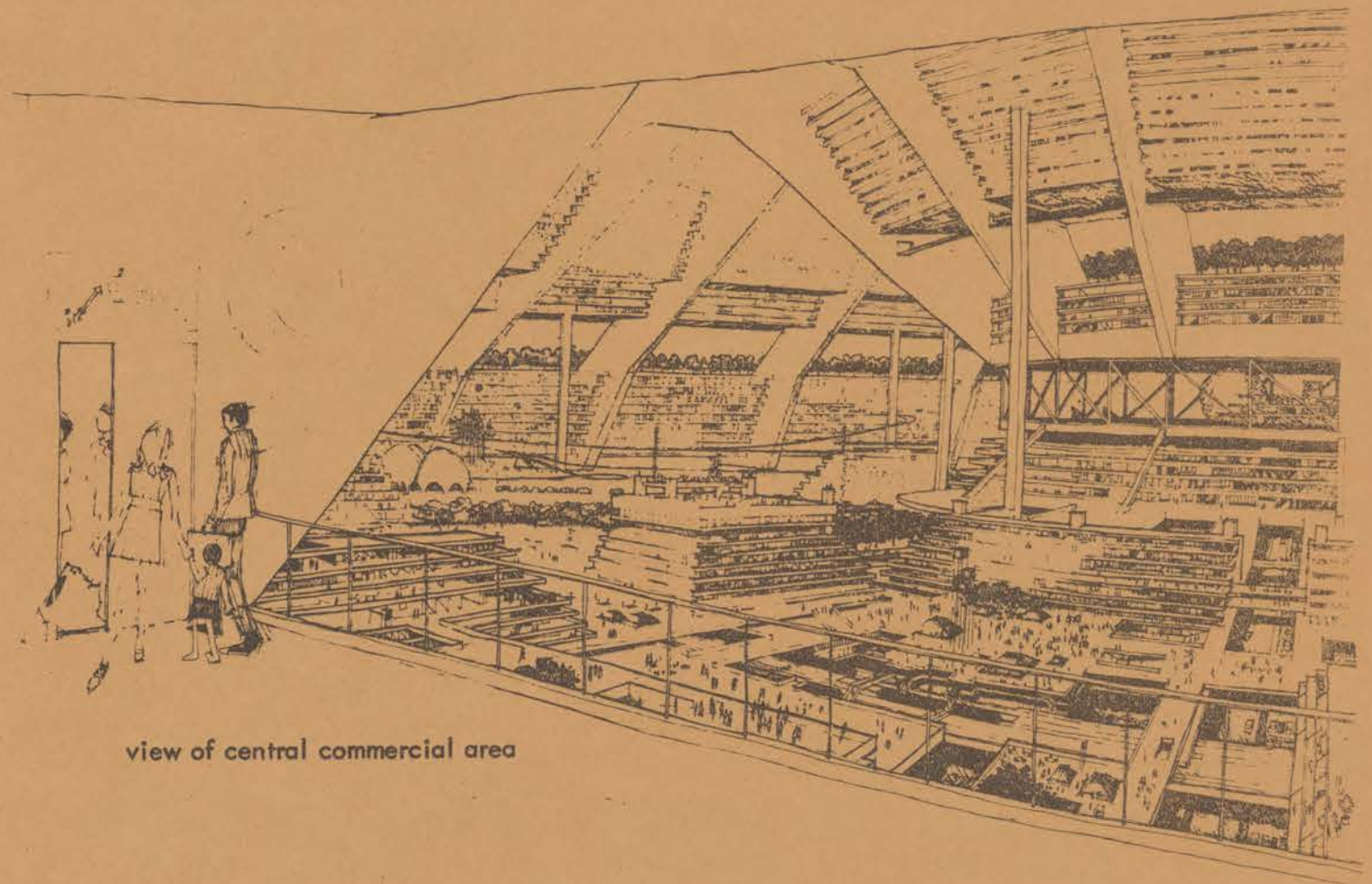
When these circumstances are taken into account as cost reduction factors it is evident that large sums of money are 'freed' for use in building the community roof.

UMBRELLA ECONOMICS

Residential square footage in OMR is estimated at- 11,000,000
 Commercial, Public and Institutional " " 10,000,000

This total of 21,000,000 square feet of building space need to show a cost reduction from 'cut-in-the-weather' construction of only \$4.00 a square foot (Say \$24 a sq ft reduced from \$27 a sq ft) to produce a sum of \$84,000,000. which is about the estimated cost of the dome umbrella and glazing.

The long term reduction in maintainance costs in the town due to protection of streets, malls and building surfaces from weather erosion is an added economic advantage.



view of central commercial area

BUT E. ST. LOUIS DOME PLAN STAYS ALIVE

Fuller, 'The Man With The Options,' Takes Post With Pennsylvania U.

THE ST. LOUIS AREA will lose its most famous thinker-residence this fall when R. Buckminster Fuller moves to Philadelphia and a post with the University of Pennsylvania.

The philosopher-mathematician-engineer, who has been living in Carbondale, Ill., in one of the geodesic domes he invented, had taught at Southern Illinois University's Carbondale campus for 13 years.

He is not leaving the community completely. He will maintain his office on the Edwardsville campus, and return to lecture several weeks each year, according to John Rendleman, president of SIU-Edwardsville.

Fuller himself was incommunicado this week, recharging his incredible 77-year-old batteries off Bear Island, at sea in Penobscot Bay, Maine, aboard his 41-foot sloop "Intuition" which is also the title of his new book.

Before accepting the Pennsylvania post, Fuller, "a city person," nearly became a St. Louisan. He chose a house in Hortense Place in the central West End, and the deal was almost completed when the owner, learning that one of the world's most famous architects was the prospective buyer, suddenly changed his mind, saying, "If people like Buckminster Fuller want to move to Hortense Place, I'd be crazy to sell."

Fuller then considered buying a house on Forsyth boulevard across the street from Washington University, where his associate on the geodesic dome plan for East St. Louis, James Fitzgibbon, is professor of architecture.

AS USUAL with Fuller, personal friendships played a great role in the Pennsylvania move. He had first lectured at Carbondale in 1956, in a program sponsored by the design department, which was headed by Harold Coheen, a former student.

He was persuaded to return in 1959 by SIU's former president, Delyte Morris, as research professor in design, directing graduate students in advanced design

projects. When Morris resigned last year — it seemed only a matter of time until Fuller would leave, too. He officially severed ties with SIU-Carbondale last July.

The president of Pennsylvania University, Martin Meyerson, is a personal friend, as is Stephen Benedict, the Rockefeller Brothers Fund associate, who is helping to put the Penn package together.

St. Louis friends worked to keep him here. "We tried to get him," admitted a Washington University architecture professor, "but we were too slow."

Once dismissed as a crackpot inventor, more recently hailed as "the man with the options" and the first futurist, Fuller's fertile imagination is at play in vastly differing projects in many parts of the world — from India, where he is design consultant on three international airports, to East St. Louis, where he has proposed a dome-covered, moon crater of a city for 9,000 families.

"OLD MAN RIVER," as the project is code-named, would shelter a small city on the northern edge of East St. Louis with an umbrella-like dome hovering 30 feet off the ground. Terraced apartments would be staggered on the outer slopes of what looks like a moon crater, in ten-story tiers divided by streets, while a complex of civic, cultural, educational, commercial and light industrial facilities would be contained inside.

Plans provide for parking, sewers, fire protection. And no automobiles would be allowed on the city's streets-in-the-sky; instead its residents would use a transportation system of golf-cart-type vehicles.

Fitzgibbon said a 120-foot model is planned, to give East St. Louisans some idea of what the domed city would be like.

He said he is confident that such a city will be built "when the crisis in the American city deepens more. They need a new town," he said of East St. Louis, "but it will take that deepening crisis to make that need urgent,

and an organization, a municipal and state authority, to lead in applying for funds and authorizing the final preparation of the project."

Thus far, Fuller himself has poured thousands of dollars into his brainchild, and Fitzgibbon said the next step will have to come from East St. Louis. Both federal and private money must be provided, he said, if Old Man River is to be more than an \$800 million pipe dream.

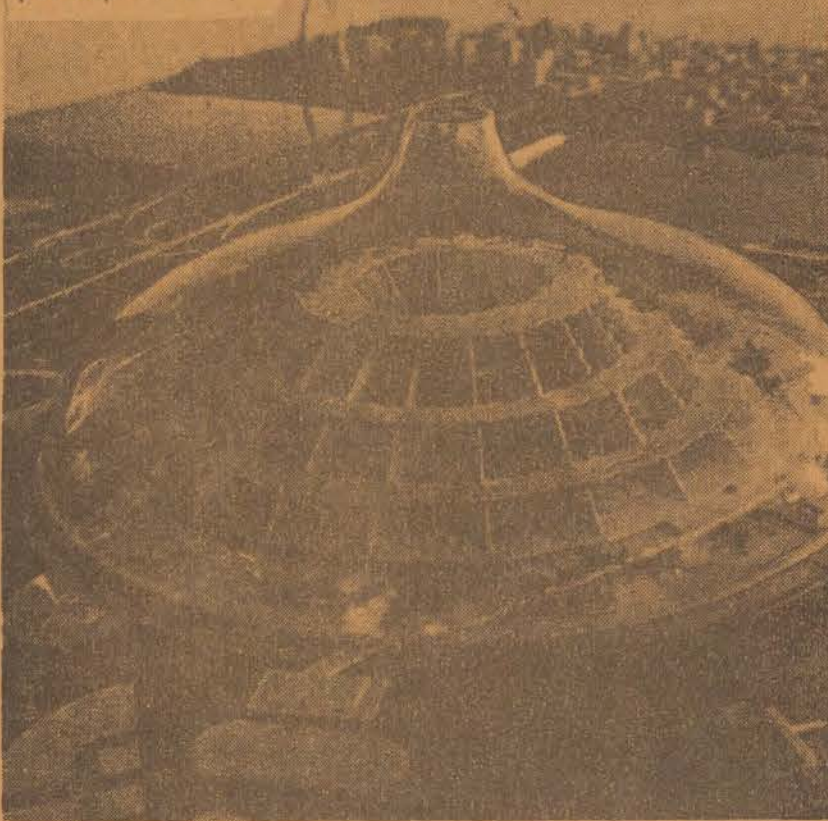
AT PENNSYLVANIA, physical facilities for Fuller's work will be provided by the University City Science Center, a consortium of 17 universities in the Delaware-Greater Philadelphia area.

"He hasn't even been given a title yet," said a spokesman for the president's office at the University of Pennsylvania. "We want to make it (the job) a long-term commitment. There is still a lot to be worked out, such as his relationship to the Design Institute (the Washington-based corporation formed earlier than carry on his work)."

THE PHILOSOPHY, tiny, wiry man, Old Man River and other ambitious projects down in Fuller's notebook, "Intuition."

In form it is a poem's occasion, launching of his same name.

CITY UNDER GLASS: A model of the half-mile-in-diameter plexiglas domed city proposed by R. Buckminster Fuller. In the background is the Veterans Memorial Bridge and, across the Mississippi River, St. Louis. (Post-Dispatch Photo)



EAST SIDE GLASS HOUSE: A model of the umbrella dome designed by R. Buckminster Fuller that is expected to be constructed on a small scale this year in E. St. Louis. (Post-Dispatch Photo)

ST. LOUIS POST-DISPATCH



THE IMPLEMENTATION OF

OLD MAN RIVER

Professor R. Fuchs

Administrative Law Seminar
Washington University
School of Law

First Draft
December 1st, 1971

Submitted by:

Wyvetter Younge

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THE IMPLEMENTATION OF OLD MAN RIVER: A proposal as to how State and Federal Urban Legislation can be used to implement Old Man River., R. Buckminster Fuller's environmental City Concept for the East St. Louis, Illinois Riverfront.

INTRODUCTION

The good life for any man, depends on the good life for all men. The concept of community has as its goal, the bringing about of a good life for all men. R. Buckminster Fuller, has responded to the challenge by the City Council of East St. Louis, Illinois, to build community, by joining with them to explore fully an optimum design for the development of the East St. Louis Riverfront. Dr. Fuller's response is the conceptualization of a comprehensive new town-in-town environmental city proposal called Old Man River.

First, a description of Old Man River, its uses, costs, and suggested legal framework will be given here.

Secondly, an analysis as to whether, and to what extent, Laws of the State of Illinois, and Federal Laws, can be used to implement Old Man River will be made.

Lastly, some notions as to changes needed in present State and Federal laws will be suggested.

1. R. Buckminster Fuller., February 1970, East St. Louis, Ill.
2. City Council of East St. Louis, Resolution Establishing Design and Development for the East St. Louis, Riverfront, November 18, 1970
3. The materials in this section were supplied by James Fitzgibbons, Architect, Washington University, 1970

(1)

A DESCRIPTION OF OLD MAN RIVER

Following the East St. Louis City Council request to R. Buckminster Fuller to submit a concept proposal for the Riverfront, Mr. Fuller determined on an approach which would recognize the necessity of a major project attempt to recover for East St. Louis, a missing sense of community and civic pride and identity. This was to be an effort to make for East St. Louis a large-scale civic-community venture which would be:

- (1) A comprehensive town, built within the city limits.
- (2) A project which would involve the best available environmental information and embody the best technological procedures directed toward a good life for all the people who would live in this town and in the area surrounding it.
- (3) A source of civic pride and identity, which in turn would tend to attract people, tourist interest, businesses and capital investment in both the new town and in the region.
- (4) A demonstration that people could study, think about, and be involved in the ownership of the design and the accomplishment of a town and its promises of a decent living environment for its people.

The project required in this preliminary concept stage the adoption of several working assumptions. These would be employed until further or better information called for changes in this base data. First an assumption that the town would be designed for approximately 9,000 families.

Second that it would be designed to exist under a glazed, sun controlling, weather-temperature controlling umbrella. And that the initial design would have houses of all kinds arranged in terraces sloping up the side of a "hollow

(2)

mountain." The inner mountain slope would have community sports and group functions and both within and under the mountain and the city would be commercial enterprises, light industry, shopping, transport facilities. And that we would take advantage of the U.S. Government proposals to aid in the removal of the existing Railroads and extend the Jefferson Memorial Arch along the East riverfront--to place this environmental town within a park itself as an extension of the government park. The density proposed is approximately 55 families per acre, about the same density as the Plaza Square Apartments in St. Louis.

Care was to be taken that this domed town and the St. Louis Arch complemented each other in relationship to bridges, axial direction and placement in respect to each other.

The following pictures show the view from the actual site. These pictures show that the contemplated location would in fact complement the Arch.

The second picture shows the site in relation to the Arch.

This East St. Louis new town being about one half this population we adopted a preliminary cost magnitude of approximately one billion dollars. A further assumption based on certain large scale construction experience indicated that the building time required would be from 10 to 20 years and that the capital input would be spread over that period.

Some estimates involved indicate large magnitudes of certain items; over 200 acres of plexiglas or glass, 2,000 miles of framing steel beams, tens of thousands of plumbing items, electrical appliances and similar large magnitude material requirements. It can be expected that American industries will very likely use these large magnitude opportunities to expand branch supply, assembly and distribution facilities in the East St. Louis area.

(3).

It can be also estimated that labor costs in any construction approximately 50% of total capital costs and this large sum must be translated into job requirements during the construction phases.

Old Man River Town is composed of 15 to 20 neighborhood units of between 2,000 and 3,000 people arranged in identifiable clusters, each with its neighborhood elementary schools, day care centers, and recreational centers. The neighborhoods are arranged in a kind of conic hollow mountain within a diverse shopping and commercial center--all within convenient walking distance from any of the town's citizens.

Civil services are located in connection with the central business district structures and provide central town administration Fire and Police protection and an information service.

Office spaces and clinical medical space is provided for the town; major hospital service is to be provided in East St. Louis and Metropolitan St. Louis.

Churches, variety stores, pubs and restaurants are located in various places to give a sense of easy accommodations and all possible opportunities for the good life.

The high school main structure is located in the town, and its auxiliary buildings, sports center, etc., extend beyond the town edge of the East.

The housing pattern will be of modest density. The town boundaries proper will contain approximately 6,000 square feet or about 150 acres. The neighborhoods and connected housing will total about 9,000 families or about 60 families per acre. This is about the density of the Plaza Square Apartment Complex in St. Louis but is well below density standards (200 families per acre) proposed by Jane Jacobs as appropriate to Urban density comfort.

(4).

Density must be considered in relationship to open and green space closely connected to the Urban concentration. This must be considered in context to the town's unique sitting and the fact that it is designed as an Environmental enclosed totality.

The site proposed lies on the East bank of the Mississippi within the city limits of East St. Louis, Illinois, St. Clair County. Sections of the East bank of the river is all under design consideration by the United States Department of National Parks as an extended riverfront development. The Jefferson Memorial Gateway National Park on the West Bank and the extended East bank park are components of an unified development idea with the Gateway Arch as the western focal point. Also, highway planning calls for the extension of a riverside roadway running the full length of the Mississippi--The River Road. This road will probably parallel the river's edge on the eastern bank and the incorporation in the National Park Development Plan. Therefore, the site chosen for the Old Man River town is immediately to the East of the National Park strip, and just to the North of the Veterans Bridge--Highways 40,50, and 60 bridge approaches.

The proposed site is approximately one mile square, measured from the river bank and the Veterans Bridge.

This site is about one-half mile north and east of the Gateway Arch and looks out over St. Louis City and magnificent stretches of the river north and south and east across the open Illinois countryside. The Arch is well within view from the town; and, indeed, the view from this vantage point is one of the finest of the Arch and St. Louis.

The town is enclosed in a network dome of metal and sun-controlling plexiglas. This dome is one-half mile in diameter and rises 800 feet to enclose the conic hollow mountain.

(5).

The enclosure top culminates in a paraboloidal upturn within which are the ventilating controls and mechanism and thru which rises the central TV mast.

The enclosed town consists of three main ground levels. The lowest-at approximately present site ground level will contain almost all the automotive traffic, town parking, truck service passages, and several railroad connector tracks. All goods and services, trash collection, and essential auto traffic will be on this level. The next higher level will be mainly pedestrian-with limited auto service and will be secondary parking level and a main shopping level. The next higher level will be the main town ground level with all pedestrian and electric vehicle service and delivery use. There will be upper level areas for a wide variety of civic, recreation, school, promenade, and related uses. These will occur as connectors in the housing structures as bridges, terraces and open spaces.

COSTS

Certain cost estimates made by major corporations for conventional new towns in the United States indicate that towns of 80,000 to 100,000 population projected in the United States of America will be about one billion dollars. This included land and development costs, improvements, roads, streets, walks, water, sewers, drainage, town administration and services, landscaping, all buildings, housing, commercial, civic, schools, fire stations, etc.

The East St. Louis new town being about one half this population, the preliminary cost magnitude of approximately \$1,000,000.000 is adopted. East St. Louis is a high cost area. A further assumption based on certain large-scale construction experience indicated that the building time required would be from 10 to 20 years and that the capital input would be spread over that period.

(6).

Some estimates of materials involved indicate large magnitudes of certain items; over 200 acres of plexi-glas, or glass, 2000 miles of framing steel beams, tens of thousands of plumbing items, electrical appliances and similar large magnitude material requirements. It can be expected that American industries will very likely use large magnitudes to expand branch supply, assembly and distribution facilities in the East St. Louis area. It can be also estimated that labor costs will be approximately 50% of total capital costs and this large sum must be translated into job requirements during the construction phases.

The following is a preliminary itemized breakdown of costs:

<u>ITEMS</u>	<u>COSTS</u>
1. Land Site A.	\$20,000,000
2. Land Site B.	
3. Excavation and piling (in real estate)	
4. Roads, walks, including estimates of streets	
5. Sewage and Water supply includes trash	8,500,000
6. Landscaping, lawns and planting	14,000,000
7. Real Estate Structure (8,500 units)	64,800,000
8. Dome and Glazing	84,300,000
Flexiglass	19,300,000
10 Elevators	24,000,000
11 Mechanical	7,000,000
12 Residential construction	125,000,000
13 Lighting	4,200,000
14 Civic, Public Elementary Schools	5,000,000
15 Jr. High School	5,100,000
16 City Administration	1,700,000
17 Library & Recreation	6,100,000
18 Transportation Terminal	1,400,000
19 Clinic Hospital, 150 beds	12,600,000
20 Garages	71,200,000
21 Contingency at 12%	95,000,000
22 Architectural and Engineering fees	23,800,000
23 Overhead 25%	120,000,000
24 Financing Fees	70,000,000
25 Pre and Post Implementation	214,214,990

(7).

LEGAL STRUCTURE TO IMPLEMENT OLD MAN RIVER

A. TAKING THESE CONCEPTS AS A POINT OF DEPARTURE, THE first legal mechanism that will be organized will be a public non-profit corporation called Old Man River Community & Economic Corporation. The primary purpose of the Old Man River Community Development Corporation will be to build Old Man River for the economic benefit of the low income community of East St. Louis. The Old Man River Economic Development Corporation will be a public corporation, incorporated under the non-for profit laws of the State of Illinois.⁴

1. A Local Economic Development Company may promote economic development of low income community by encouraging members of the community to engage in worthwhile enterprises.⁵ A condition precedent to the implementation of Old Man River is that the people of East St. Louis initiate it, and are the beneficiaries of an improved economic status as a result of it. The Old Man River Economic Development Corporation structure will permit this in the following ways:

(a) This corporation can obtain a section 501 (c) (3) tax exempt status under the Internal Revenue Code.⁶ Such status opens the way for financial support from a broad range of charitable sources.⁷

4. Ill. Rev. Stat., 1963, Chapter 32, Section 163a.
5. The Local Economic Development Corporation--Legal and Financial Guidelines, compiled by PLI and the U.S. Department of Commerce, 1970, p 1.
6. Internal Revenue Code, Section 170.
7. Articles of Incorporation of the proposed Old Man River Economic Development Corporation in the appendix.

(8).

(b) The Law of the State of Illinois permits non-profit membership corporation formation.⁸ Membership in Old Man River Economic Development Corporation is the most likely area for broad community participation. Eligibility for membership in the corporation shall extend to all residents of the City of East St. Louis 16 years or over; to all who have regular employment in such community, and to all those employed by the corporation; and to all others who actively and regularly support or participate in the activities of the corporation.⁹

Further, eligibility for membership in the corporation shall extend to a duly elected representative from each of the following organizations; (to be listed in Articles of Incorporation.)¹⁰ By extending membership to the elected representatives of various types of established interest groups in the community--for example, smaller community organizations, business, social, religious, social welfare, and civil rights organizations working actively in the community, academic groups working in the community a pattern of wide cross section representation is guaranteed.

2. A Public purpose exists in the implementation of Old Man River, justifying the issuance of Tax Exempt Bonds and the expenditures of other public monies for the construction of municipal facilities such as water systems, hospitals, sewers, highways, and sidewalks. A public purpose exists, justifying the use of and expenditure of public funds to relieve unemployment, also.¹¹ In the State of Illinois, a municipality may issue bonds that are paid for by taxes, if the community agrees to such issuance by referendum.¹²

9. Appendix 1., Purposes of Corporation
10. Ibid.
11. The Local Economic Development Corporation--Legal and Financial Guidelines., U.S. Department of Commerce., 1970, page 145.
12. Ill. Rev. Stat. Ch. 67/2, Sect. 86

(9).

Such activity is authorized by the ¹³ statute for redevelopment projects, which can be defined as including activities necessary for the purpose of creating a new, balanced community containing residential, commercial, and civic facilities in town.

The costs of acquiring, reclaiming, filling in, developing, preparing, and improving the land could be initially financed by the issue of such tax-exempt bonds. Upon completion of site improvements the land may be leased or sold to private developers who further develop the project area by the construction of houses and buildings for commercial use. The lease of sites to developers for high value uses such as commercial office buildings produces revenues which can be used to pay the principal of and interest on the outstanding obligations of the municipality. In addition such income also may be used to finance the cost of civic and recreational facilities and to construct housing for persons at low income. This arrangement makes the entire project self-supporting and requires no capital expenditures by the municipality of the state. ¹⁴

- (a) Local interest groups can join to form what will be known as the Old Man River Economic Development Corporation. Revenue Service has taken the position that such local development corporation may issue tax-exempt bonds provided certain requirements are met, as follows:

Obligations issued by a non-profit corporation formed under the general non-profit corporation law of a state for the purpose of stimulating industrial development within a political subdivision of the state will be considered issued on behalf of the political subdivision, for the purposes of section 1.103-1 of the Income Tax Regulations, provided each of the following requirements is met:

13. Ill. Rev Stat. Ch. 67 1/2, Sect. 64., p8
14. The Local Economic Development Corporation: Legal and Financial Guidelines; Department of Commerce., 1970, p.147.

1. The corporation must engage in activities which are essentially public in nature;

2. The corporation must be one which is not organized for profit (except to the extent of retiring indebtedness);

3. The corporation income must not inure to any private person;

4. The state or a political subdivision thereof must have a beneficial interest in the corporation while the indebtedness remains outstanding and it must obtain a full legal title to the property of the corporation with respect to which the indebtedness was incurred upon retirement of such indebtedness and;

5. The corporation must have been approved by the state or a political subdivision thereof, either of which must also have approved the specific obligations issued by the corporation. Interest received from such obligations is excludable from gross income, under the provisions of section 103 (a) (1) of the Internal Revenue Code of 1954. ¹⁵

(b) Under the New Constitution for the State of Illinois, The State can also, pledge its full faith and credit guaranteeing the repayment of such tax-exempt bonds. ¹⁶

(c) Based on the IRS ruling the most realistic approach for the local community organization is encouraging the political subdivision to assume the job of issuing the bonds. The bonds of the political subdivision would clearly be tax exempt under the Internal Revenue Code.

15. Ibid; p. 147

16. Constitution of the State of Illinois, 111 Rev. Stat, 1971

3. Funds are available from the Federal government for financing Local Economic Development Corporation activities under the following Acts of Congress.

- a. The Economic Opportunity Act, 42 U.S.C.A. Ch. 34
- Ch. 30* b. The Department of Labor, 42 U.S.C.A. Ch. 30
- c. The Economic Development Act, 42 U.S.C.A. Ch. 38
- d. The Small Business Administration Act, 32 F.R. 15149
- e. The Slum Clearance or Urban Renewal Act. 42 U.S.C.A. Ch. 8
- f. The Metropolitan Development Act. 42 U.S.C.A. Ch. 4

A full explanation of how each of these acts can help implement Old Man River will be made under Part II of this paper.

4. Funds are available from the State of Illinois for financing Local Economic Development Corporation activities under the following state laws. A full explanation will be given later on in the paper.

A local Economic Development Corporation, public non-profit in nature can sponsor profiting entities which through their purchase of stock interest in such entities or through contract arrangements made as part of loan agreements with such entities, have a controlling voice in the allocation of such profits. A community trust can be set up that will inure to the benefit of the low income residents of the city of East St. Louis. ¹⁷

B. THE PROFIT ENTITY THAT WILL BE USED TO IMPLEMENT OLD MAN RIVER WILL BE THE OLD MAN RIVER LIMITED DIVIDEND HOUSING ASSOCIATION.

17. The Local Economic Development Corporation ; Legal and Financial Guidelines, 1970, The Department of Commerce, Page 34.

PRIVATE PLACEMENT MEMORANDUM

Dated: January 1971

Old Man River - A New Town in Town

Limited Partnership Interests

\$101,214,999.00

50,000,000 investment
units

A limited partnership to own and cooperate
a new town in town, the City of East St.
Louis, Illinois

This Memorandum is submitted in connection with the private placement of these Limited Partnership Interests and may not be reproduced or used for any other purpose.

The ATTORNEY GENERAL OF THE STATE OF ILLINOIS HAS NOT PASSED ON OR ENDORESED THE MERITS OF THIS OFFERING. ANY REPRESENTATION TO THE CONTRARY IS UNLAWFUL.

OLD MAN RIVER

(A Limited Partnership) 20 Units
of Limited Partnership interests
totaling \$50,000.000

SUMMARY

The Project

Old Man River Company (the partnership) was formed
to build, develop and own a 9000 New Town in Town Apartments.

Property

5000 moderate income apartment units on
Due Dates for Payment of a \$50,000.000 Investment Unit

Three Installments:

First Installment at the time of admission	\$16,667.000
Second Installment on June 1, 1972	16,667.000
Third Installment either on June 1, 1973 or upon completion of construction, whichever is later	16,666.000

14.

Rents

<u>No of Units</u>	<u>No of Each</u>	<u>Minimum Monthly Rent (inc heat & electricity)</u>
2 bedrooms	4290	\$136,070.00
3 bedrooms	700	152,880.00
Superintendent	10	0

Cost of Development

\$101,214.990 show on Exhibit F.

Mortgage

An \$89,050.000 Mortgage loan insured by the FHA under
Section 236 of the National Housing Act.

Lenders

Construction Lenders

The First National Bank of East St. Louis and the Illinois
State Federal, Savings and Loan

Permanent Lender

The Federal National Mortgage Association

Builder

General Partners

Payback Period

Estimated period of time for a Class A Limited Partner's
Investment to be recovered through tax savings and dis-
tributions of cash flow:

<u>TIMING</u>	<u>50% Tax Bracket</u>	<u>60% Tax Bracket</u>
First Installment	11 year, 3 months	11 year, 0 months
Second Installment	11 year, 10 months	11 year, 3 months
Third Installment	22 years, 9 months	11 year, 11 months

15.

Rate of Return

Estimated Rate of Return for a Class A Limited Partner's Investment as shown in Exhibit H:

<u>Limited Partner's Tax Bracket</u>	<u>After Tax Annual Rate of Return</u>	<u>Equivalent Pre-tax annual rate of</u>
50%	20.2%	40.4%
60%	27.5%	68.8%

Financing

Old Man River will be financed with funds from mortgage loans and capital contributions from the General and Limited partners.

The Project will be financed under and pursuant to 67 1/2 of the 153 of the Housing and Development Act from the State of Illinois, (the State Loan Program). Funds for construction will be loaned by the city of East St. Louis with interest at an annual rate of 5 1/2 % until final endorsement. Final Endorsement is the date on which the HUD endorses the mortgage, indicating completion of construction and conversion of the construction loan to a permanent mortgage.

The exact amount of the permanent mortgage will be dependent upon actual development costs certified to, and approved by the Urban Renewal Department. The actual interest rate will be the prevailing rate at this time. Principal and interest are payable in equal monthly payments over a 29 year period.

Building

Construction of the building will be performed by the ABC Construction Company, (the General Contractor) pursuant to a lump sum construction contract approved as to price and

as to price and terms by Urban Renewal. Although Urban Renewal does not require a performance bond by the General Contractor in connection with construction, the General Contractor's performance shall be secured by the following:

- (a) 10% of the project construction cost shall be held in escrow (either in form of letter of credit or cash or notes) pending performance of the contract and completion of the building in accordance with the plans and specifications approved by Urban Renewal.
- (b) A written undertaking and guaranty of performance of the contract and completion of the building in accordance with the commitment; such written undertaking and guaranty to be executed by Southern National Bank as the principal of the General Contractor and by _____ as the affiliate of the General Contractor.

The General Contractor has been engaged in the construction of buildings similar to those included in the Project for approximately 10 years. It has constructed approximately 1,000 apartment units.

Architect

Old Man River designed by R. Bucky Fuller, the architect for many domed projects built in the world.

General Partner

There will be one corporate general partner, the National Corporation for Housing Partnerships, which is a wholly owned subsidiary of the National Housing Partnership. The managing general partner, the National Corporation for Housing Partnership will have a 5% interest in profits and losses and a 5% interest in capital of the partnership for which it shall make a capital contribution of what every is needed to get the project completed.

The Officers of the National Housing Partnership, and the National Corporation for Housing Partnerships are as follows:

Ray A. Watt, Chairman	Raymond T. OKeefe
Carter L. Burgess	Leon N. Weiner
George W. DeFranceaux	John H. Wheeler
Lane Kirkland	Frank W. Barnes, Sec.
Robert S. Irving, Vice President and Treasurer	
E. Thomas Stoddard, Comptroller	

The Board of Directors of the National Housing Partnership are:

Carter L. Burgess, Chairman
Peter J. Bertoglio
Morris D. Crawford, U Jr.

18.

18.

Limited Partners

The Partnership will admit investors as Limited Partners who will contribute as capital to the Partnership a total of \$ _____, representing 95% of Partnership capital and 90% of Partnership profits and losses.

Younge, Younge, and Younge esqs (hereinafter referred to as "Special Partners") will have a % interest in Partnership profits and losses and no interest in Partnership capital.

Limited Partnership interests will be offered in Units of \$50,000.000 of which \$16,667.000 will be paid at the time an investor is admitted to the Partnership and the balance due in seventeen 17 personal liability serial notes; as follows:

(a) The first note in the amount of \$ _____ without interest due on December 1, 1972.

(b) The remaining sixteen notes in the amount of _____ each, plus interest at 7 1/2 per annun in appears on the unpaid balance of the principal. Said notes are to be due quarterly with the first note due on April 5, 1973.

Allocation of Benefits

The Limited Partners and Special Partners will receive 95% of the cash flow and profits and losses from normal rental operations.

Upon the sale of all or substantially all of the assets, or upon a refinancing the limited partners will receive 95% of all proceeds. The Special Partners will receive none of the proceeds.

Distributions are expended to be paid annually. ^{expected} beginning in the year following final endorsement. Under present Urban Renewal Mortgage regulations, annual distribution from normal operation may not exceed six per cent (6%) of the difference between the total certificate cost of the project and the amount of the mortgage, which is limited to 90% of such total certificate costs. A Second Income Plan Trust will be established at 5% of the Flow immediately, and for 75% of the Cash Flow after the mortgage loan is paid.

19.

employment

GARDEN CENTER	20	GIFT SHOPS	10	CITY OFFICES	15
GARDEN SERVICE	10	MUSIC SHOPS	30	VERDING MACHINE SERVICE	25
GLASS CONTRACTING	15	SPORTS EQUIPMENT	20	COLLECTION AGENCY	5
MUSIC SCHOOL	10	HIGH FIDELITY	10	COMPUTER CENTER	18
PRINTING	10	HOTELS	80	CONCRETE-CEMENT WORKERS	50
TV REPAIR	25	LIQUOR RETAIL	20	COPY CENTER	8
HOSPITAL-CLINIC	65	NEWS SHOPS	5	DELIVERY SERVICE	10
INSECT CONTROL	20	BUTCHERS	40	DECORATORS	12
REAL ESTATE	25	MOTEL SUPPLIES	25	HOME DEMONSTRATION	8
INSURANCE	120	MOTION PICTURE THEATRES	30	DENTISTS-ASSISTANTS	15
IRON WORKERS	50	MOTORCYCLE SALES	20	DRIVING SCHOOL	10
LABOR ORGANIZATIONS	30	NIGHT CLUBS	40	HEARING AIDS	5
LAWYERS	10	OPTICAL GOODS	10	ELECTRIC SERVICES	40
LIBRARIES	20	PRINTERS	15	EMPLOYMENT AGENCIES	15
LINOLEUM LAYERS	15	OFFICE FURNITURE	20	ENTERTAINERS	12
MANAGEMENT ORGANIZATIONS	12	OFFICE SUPPLIES	40	RECREATION CENTERS	30
NURSES	30	PAINT-HARDWARE	50	FEDERAL OFFICES	15
MASONS	35	PARTY SUPPLIES	20	FRATERNAL ORGANIZATIONS	20
MENTAL HEALTH	15	PHARMACIES	40	FUNERAL DIRECTORS, ETC.	5
MERCHANTS PROTECTIVE SER.	30	PHOTOGRAPHERS	10		
MICROFILM	10	PLASTIC SIGNS	15		
MUSICIANS	20	POOL HALLS	20		
NEON SIGNS	30	POPCORN SUPPLY	15		
NOISE CONTROL	20	PORCH SHADES-AWNING	20		
ORGANIZATIONS PRIVATE CIVIC PROFESSIONAL	40	SOUND SYSTEMS	5		
PAINTERS	30	UPHOLSTERY	12		
		STOCKBROKER	15		
		SWAP SHOPS	20		
PARKING GARAGES-LOTS	40				
PHYSICAL THERAPY	15	AIR CONDITIONING SCHOOL	8		
PHYSICIANS EXCHANGE	10	AIR EXPRESS	8		
MUSIC INSTRUCTION	20	AIR POLLUTION CONTROL	10		
PLUMBERS	30	AIR POLLUTION MEASURING	2		
PLAYGROUNDS	30	BIRTH CONTROL CENTER	8		
SOCIAL WORKERS	10	INVESTMENT	6		
READING INSTRUCTION	10	BOWLING ALLEYS	8		
REFRIGERATION SERVICE	20	BLOOD BANK	18		
RESEARCH ENGINEERS	10	BOOKKEEPING-TAXES	30		
TRAVEL AGENCIES	15	BROADCASTING-TV-RADIO	60		
SCHOOLS (ADULT-PRIVATE)		BUILDING MAINTENANCE	110		
SPEECH TRAINING SPECIAL SEWING	20	CARPENTERS	25		
SWIMMING POOLS	25	CARPET LAYERS	15		
TV RENTAL	10	CARPET CLEANING	10		
TILE WORKERS	30	MODELING SCHOOL	12		
TOURIST INFORMATION	15	CHECK CASHING SERVICE	15		
TREE SERVICE	10	CHILD GUIDANCE	6		
WASTE CONTROL	35	CHURCH FUND RAISING	10		
WATCHMEN	20				

NEW BUSINESSES

ADVERTISING	10
HOBBIES-MODELS	8
AIRLINE OFFICES	10
AMBULANCE SERVICES	5
AMUSEMENT DEVICES	18
ANIMAL HOSPITALS	10
APARTMENT MAINTENANCE	12
SPORTS ARENA	35
ART GROUPS	11
ARTIFICIAL FLOWERS	12
AUTOMOTIVE SERVICES (all kinds)	180
AUTO LAUNDRIES	15
AUTO LEASING	20
AIR CONDITIONERS	20
BACKGROUND MUSIC	8
BRANCH BANKS	25
BARBERS	32
BOOK STORES	20
BUS TERMINAL	65
CAMERA SHOP	16
CANDY	11
CARPET SALES	30
FURNITURE RENTAL	18
TOBACCO SHOP	6
CLEARING (CLOTHES)	15
LAUNDRIES (VARIOUS)	30
JEWELERS	12
COIN MACHINES	14
EYE GLASSES	10
COSMETICS	10
HAIR STYLIST	20
COUPON CENTER	15
DIET FOODS	8
DISCOUNT HOUSES	100
DRESS SUIT RENTAL	15
ELECTRIC COMPANY	45
FISH-SEAFOOD	25
ICE CREAM SHOPS	12
FLORISTS	10
FURNITURE	35
GARDEN SHOP	20
GARDEN FURNITURE	15

JOB MACHINE
 MEMO TO RBF Mar 26, 1972 Chicago.
 Bob Abart tried the analogy 'JOB MACHINE' with Congressman Melnick and Mr. Dempsey Trade - it was well received.
 Housing and Employment - these are the terms they urge us to use and the 'JOB' aspects they urge we develop.
 The Old Man River Job Machine: We can estimate 1,000 construction jobs each year for about 15 years.
 1,000 permanent jobs generated in new businesses and service organizations and shops in OMR.
 These are conservative figures and are not found operative in conventional New City construction such as Reston or Columbia, Md. which are more accurately 'bedroom towns'.
 5,000 new jobs - East St. Louis now has about 20,000 working citizens in a total population of about 63,000.

WEDNESDAY, MARCH 29, 1974

In Puerto Rico. Stocks for Everyone

EAST ST. LOUIS CITIZEN'S STOCK OWNERSHIP TRUST

By RICHARD F. JANSSEN
Puerto Rico - To examine garden-variety government giveaways, one needn't come to Puerto Rico. To the chagrin of conservatives and the applause of liberals, governments and the world long have been handing out everything from false teeth to flour and gas, from welfare checks to subsidized piggy banks.

But one does have to come to Puerto Rico to find a government planning a giveaway that is uniquely seasoned to both liberal and conservative tastes: shares of stock, and for everyone.

In essence, Puerto Rico is considering giving up to the average mechanic or garbageman the same avenue a wheeler-dealer might take toward investment in a corporation with no cash outlay of his own—borrow money from a bank, use it to buy stock and the dividends to pay off the loan. To make the painless approach to investorhood feasible on a mass basis, the Puerto Rican authorities propose to prearrange and guarantee the loan, and provide the stock through a sort of government-run mutual fund.

If the bill being pushed by Gov. Antonio Ferrer is enacted (and prospects appear good), it could gradually transform Puerto Rico into a "commonwealth" in actuality as well as name, making it an island populated almost entirely by capitalists. All this, advocates admit a bit nervously, may flow from a theory that no country has hitherto tried to make, and one that most prominent American economists dismiss as a crackpot dream.

Mr. Kelso's Theory
 For years now, Louis O. Kelso, a San Francisco lawyer-author, has been telling people about his "theory of universal capitalization." It holds that the economy would grow much faster if the earnings of capital went to a great mass of people poor enough to need them swiftly on the worldly goods they have, rather than to a tiny slice of wealthy plutocrats already satiated with possessions.

The theory takes roots in Puerto Rico's tropical climate, it just might be translated to northerly industrial nations. Canadian officials are already expressing interest, they here say, and the more enthusiastic they can envision long-poor Puerto Rico may lead the U.S. itself into a bright era in which every worker enjoys a sizeable "second income" from his dividends.

What happens here is "important for the world," says Joseph A. Novak, a 41-year-old private tax lawyer from Massachusetts. Novak finds himself the key man in the effort to tailor the theory to Puerto Rican conditions. His assignment owes much to some personal encounters.

Novak met once with Gov. Ferrer some time ago, while on a mission involving a narrower aspect of his dream, a corpo-

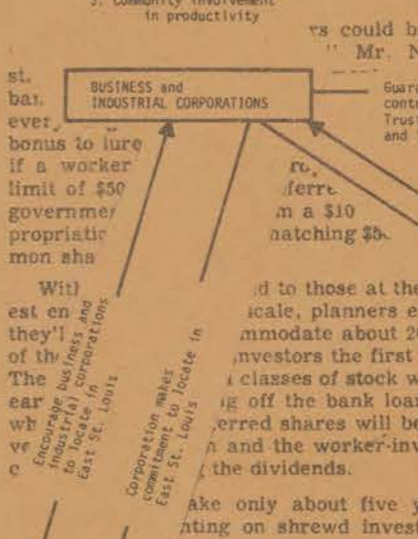
rate employee stock ownership plan. An airplane back to the States happened to sit next to Kelso and Novak, and sparked his interest. Mr. Novak's law partner to secretary, and Mr. Novak through the newly personal almost instantly drew the details of a plan, which until the governor's

If it succeeds, less than 10 percent of the action," he says, fighting chance to come to the young and poor, and to greater loyalty and discipline. It would even likely to result in a company has suffered.

Failure, however, would be at least as much a setback for the free enterprise system as the lapse of speculative offshoots has among Europe's small states.

Even if so much weren't at stake, the details of the plan would be entirely intriguing. And they could, it is made it foolproof, or mask a fatal flaw.

The basic instrument is to be the "Primary Fund for the Progress of Puerto Rico," known popularly in Spanish as the "Patrimonio" and in English as the "Ferre Fund," a nicety not lost on the governor's political opponents in this election year. Every employed Puerto Rican with gross wages between \$800 and \$7,800 a year would be eligible to buy convertible preferred shares in the fund. In turn, the fund's professional manager would invest the proceeds in a diversified portfolio of agricultural operations.



- PURPOSE:** decisions and a generous array of tax advantages to produce a return to the fund of 20%, maybe even 40% annually. (If it does take more than five years the government pays the difference.)
- To purchase stock in a corporation equal to its capital in East St. Louis
 - To distribute to the citizens of East St. Louis stock dividends in relation to their participation in the trust
 - To provide and arrange for financial resources for capital expansion of industries locating in East St. Louis

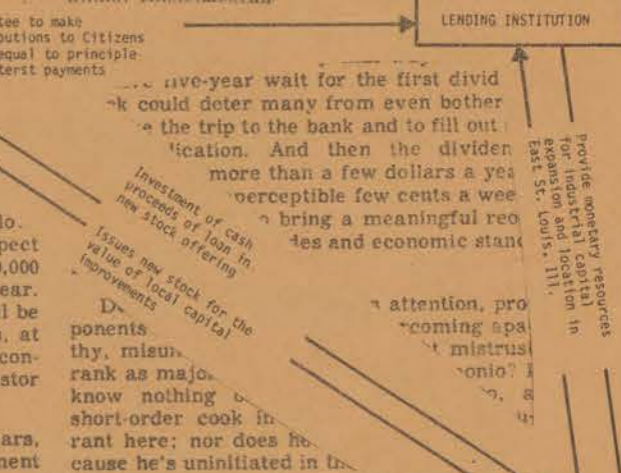
BUSINESS and INDUSTRIAL CORPORATIONS
 Mr. Novak argues. In small, pre-ventures, and in assist on a "relax-before investing" axes, and it can complement its re-

- PURPOSE:**
- To provide community participation in economic growth
 - To provide a primary and secondary income for the citizens of East St. Louis

OLD MAN RIVER COMMUNITY ECONOMIC DEVELOPMENT CORPORATION
 Mr. Novak argues. In small, pre-ventures, and in assist on a "relax-before investing" axes, and it can complement its re-

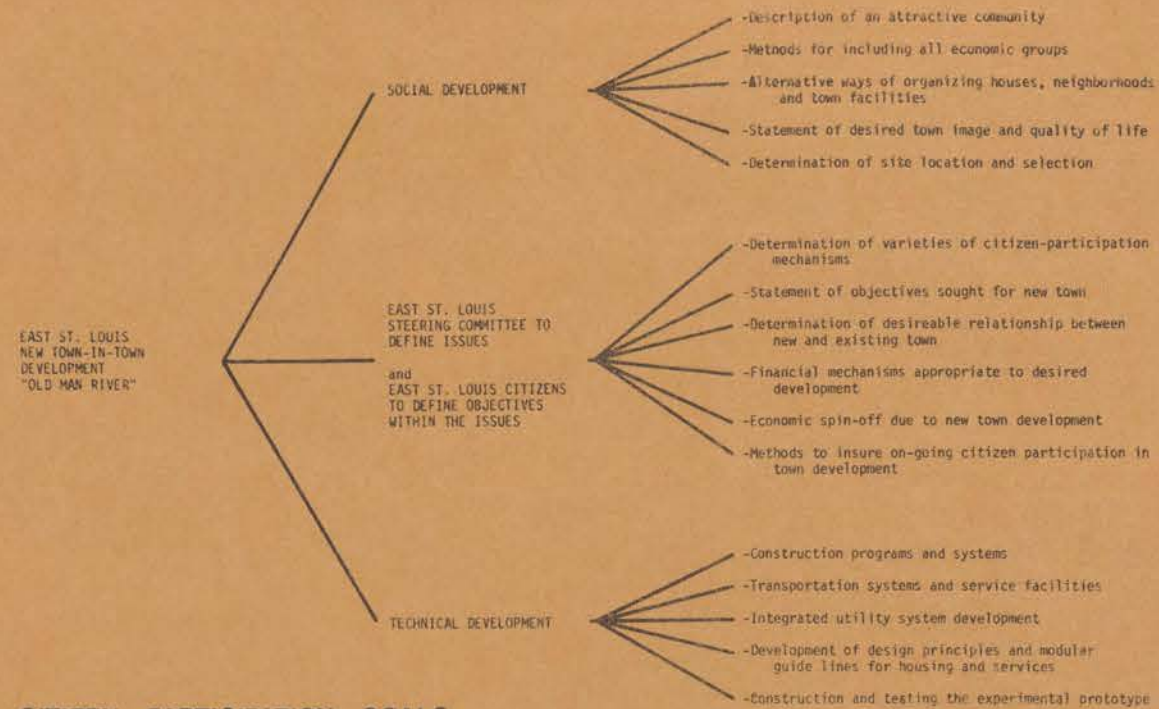
- PURPOSE:**
- To implement OLD MAN RIVER New Town
 - To provide a developmental framework for OLD MAN RIVER
 - To generate social and economic strength in East St. Louis

Hazards Conceded
 There are hazards, even ardent backers concede. At one extreme, the fund could become too successful. Within a few decades, some figure, it could prosper so massively that it would clearly be the most pervasive force in Puerto Rico's economy, in effect socializing or nationalizing much of industry. Agriculture and retail trade would be the fund's chunk of big U.S. business in policy battles and of global economic competition.



The TOWN-IN-TOWN is A 'JOB MAKING MACHINE'

- BENEFITS TO CITIZENS OF EAST ST. LOUIS:**
- Increased employment opportunity
 - Second income for citizens
 - Community economic development

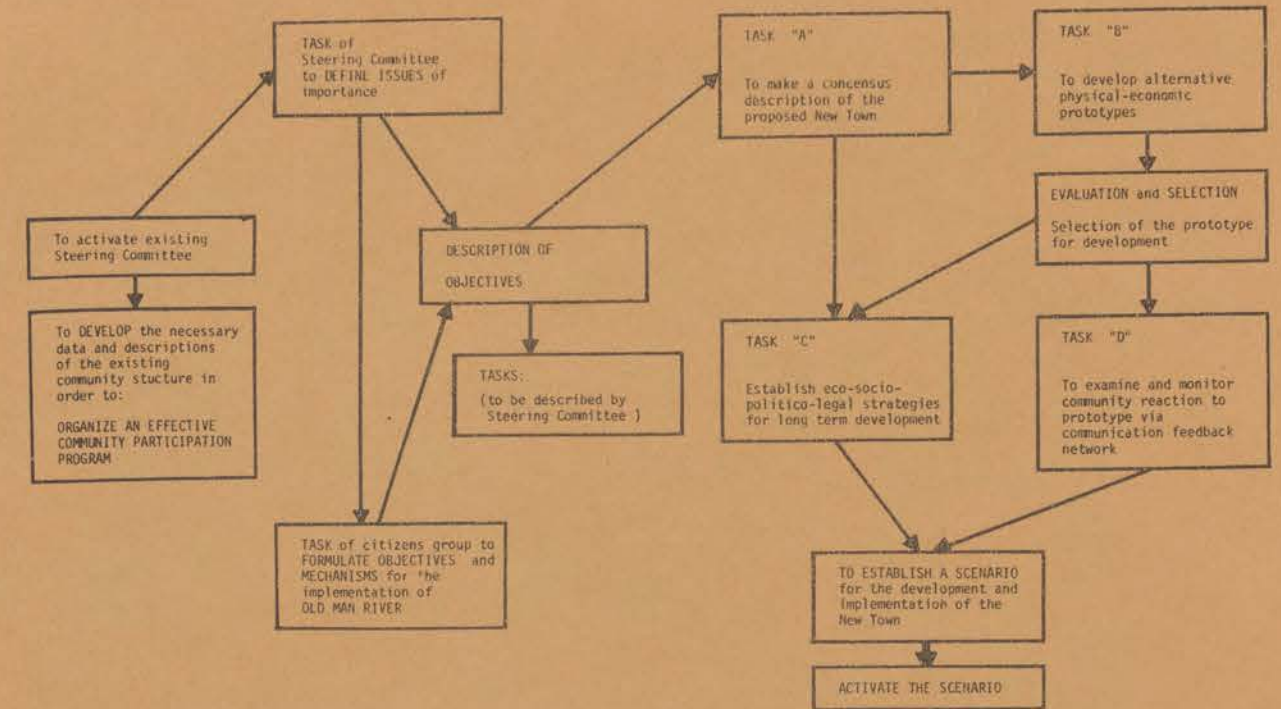
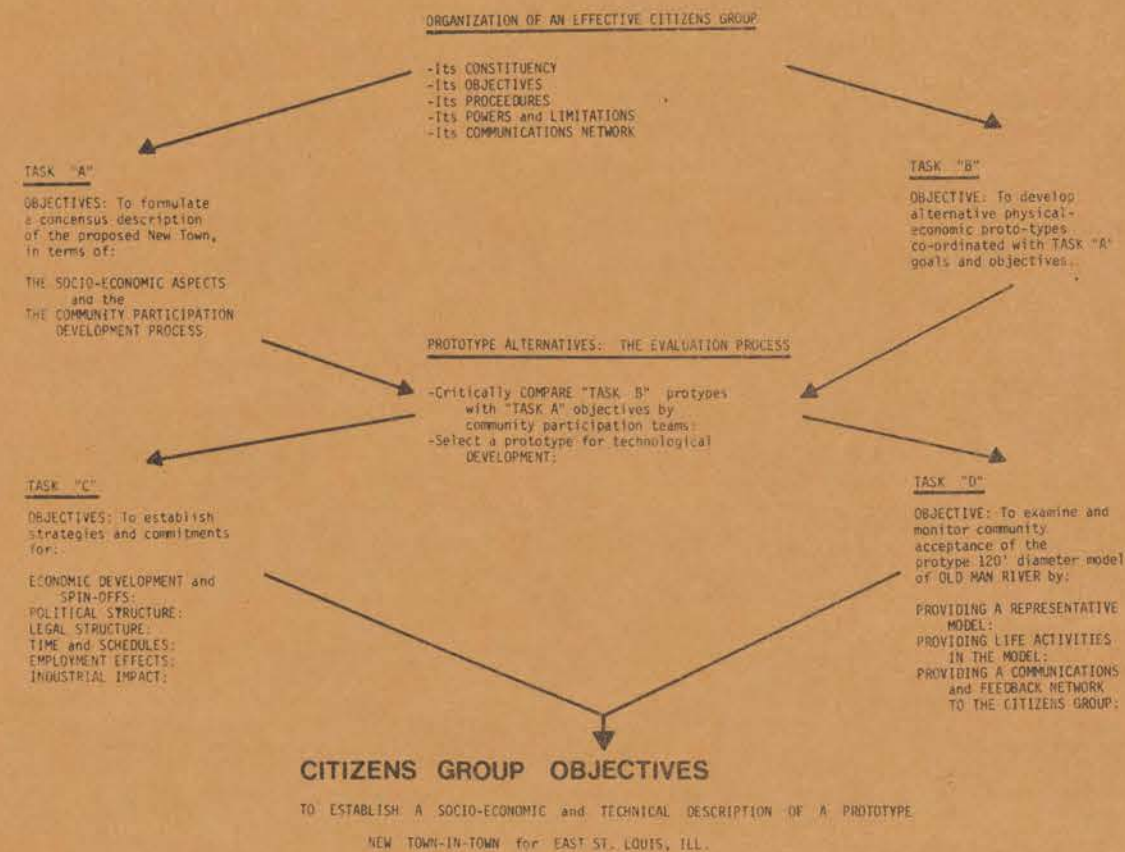


CITIZEN PARTICIPATION GOALS

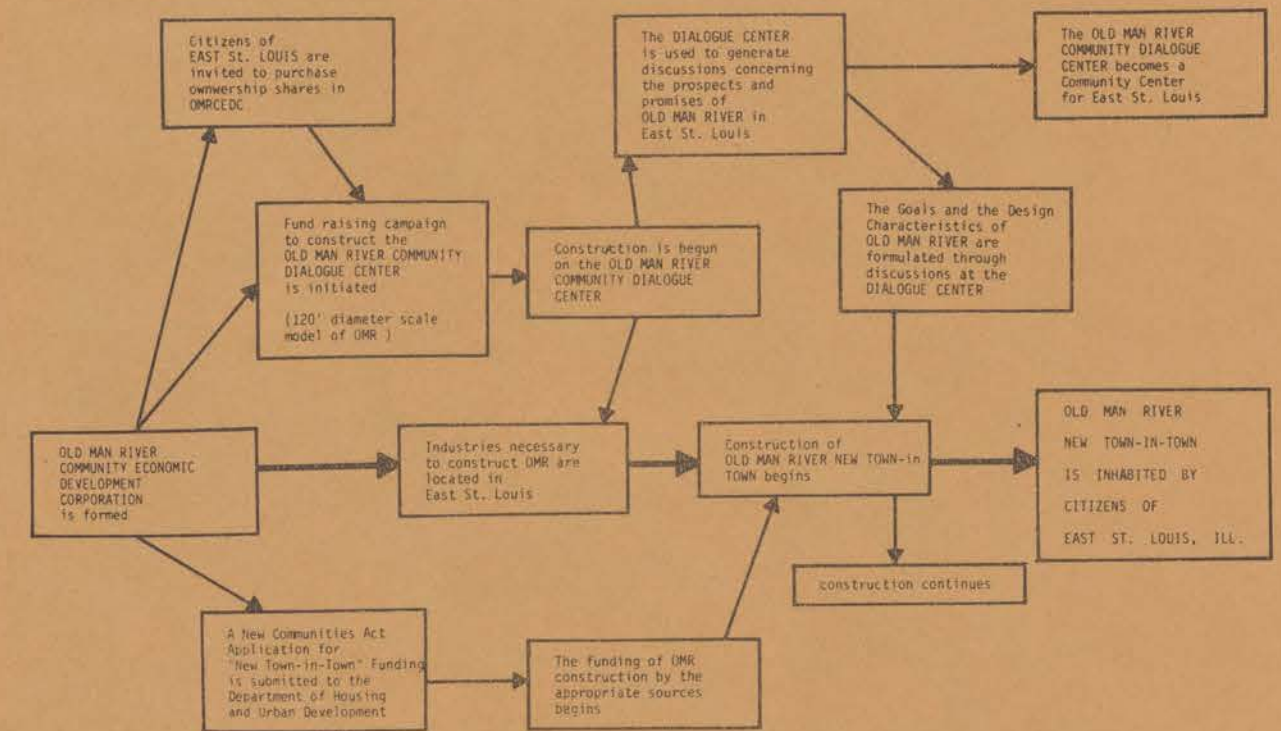
TO DETERMINE AND ESTABLISH A SYSTEM OF DESIREABLE SOCIAL, ECONOMIC AND DEVELOPMENT MECHANISMS BY MEANS OF COMMUNITY PARTICIPATION WHICH WILL LEAD TO THE DESIGN AND CONSTRUCTION OF A NEW TOWN-IN-TOWN.

TO INITIATE APPROPRIATE TECHNICAL PROCEDURES TO ACHIEVE THESE COMMUNITY GOALS IN THE BUILT TOWN-IN-TOWN.

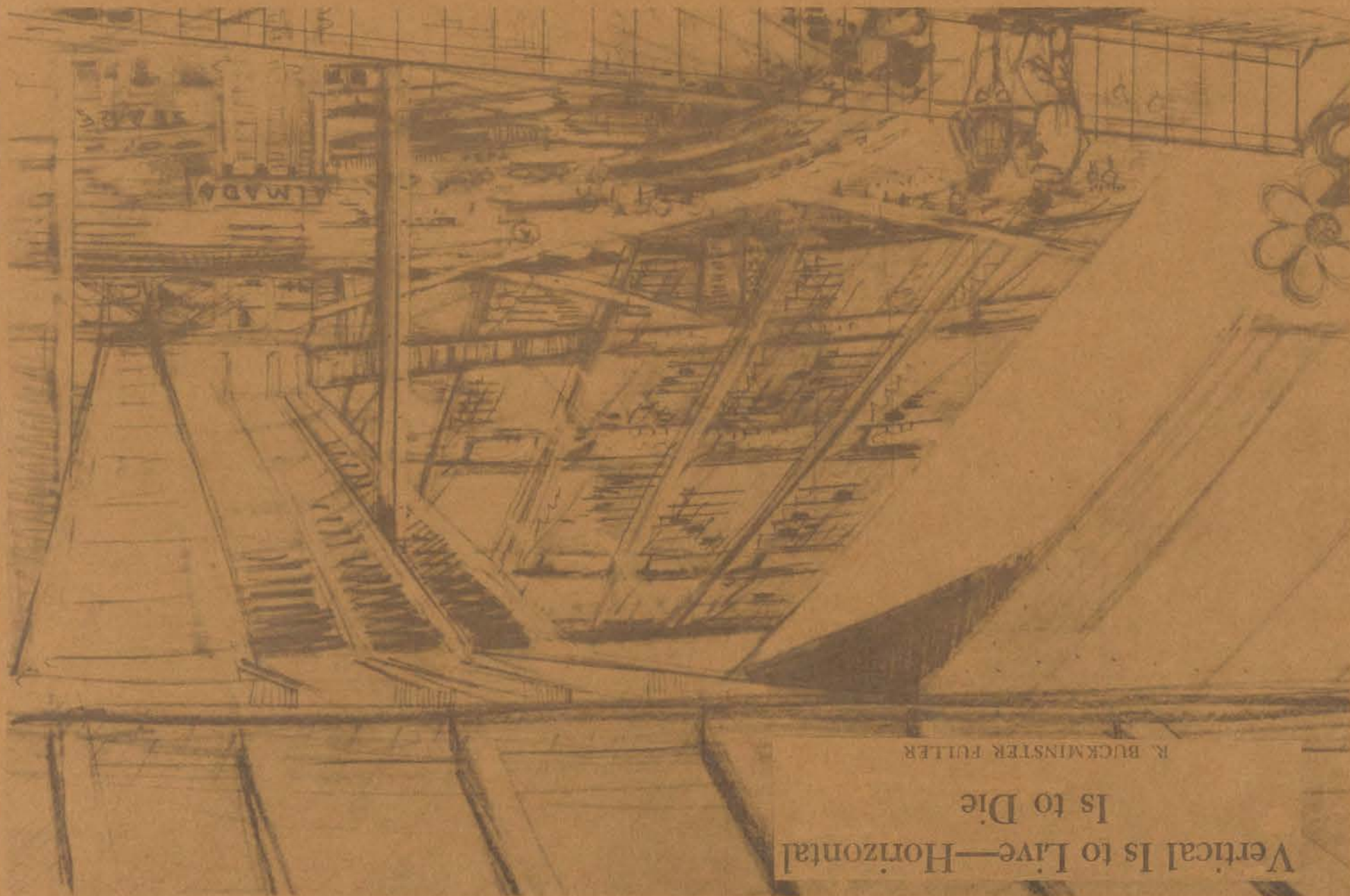
THE CITIZENS PARTICIPATION PROGRAM



CITIZEN PARTICIPATION PROCEDURES

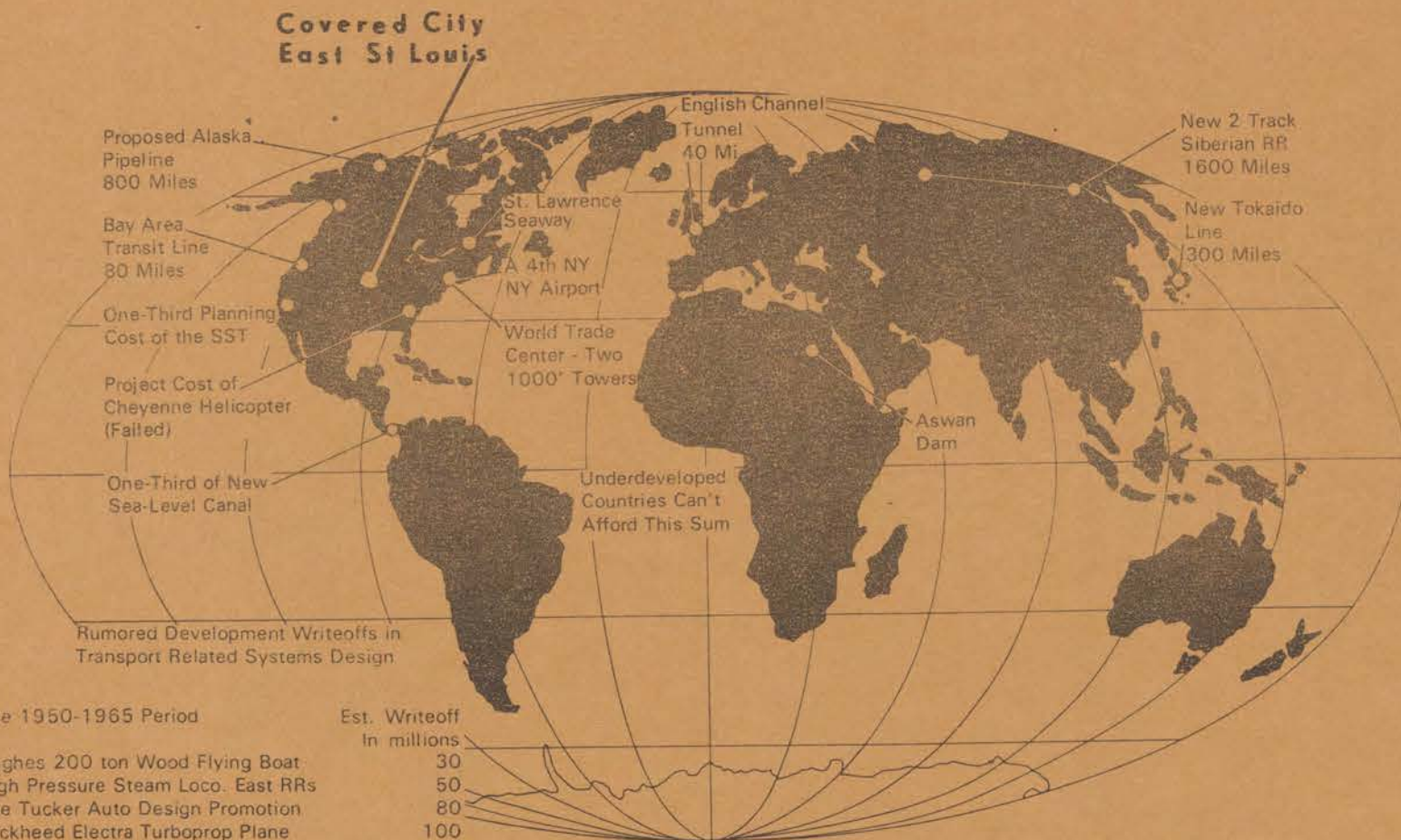


OLD MAN RIVER COMMUNITY DEVELOPMENT PROCEDURE



Vertical Is to Live—Horizontal
 Is to Die
 R. BUCKMINSTER FULLER

These Are \$800,000,000 Projects:



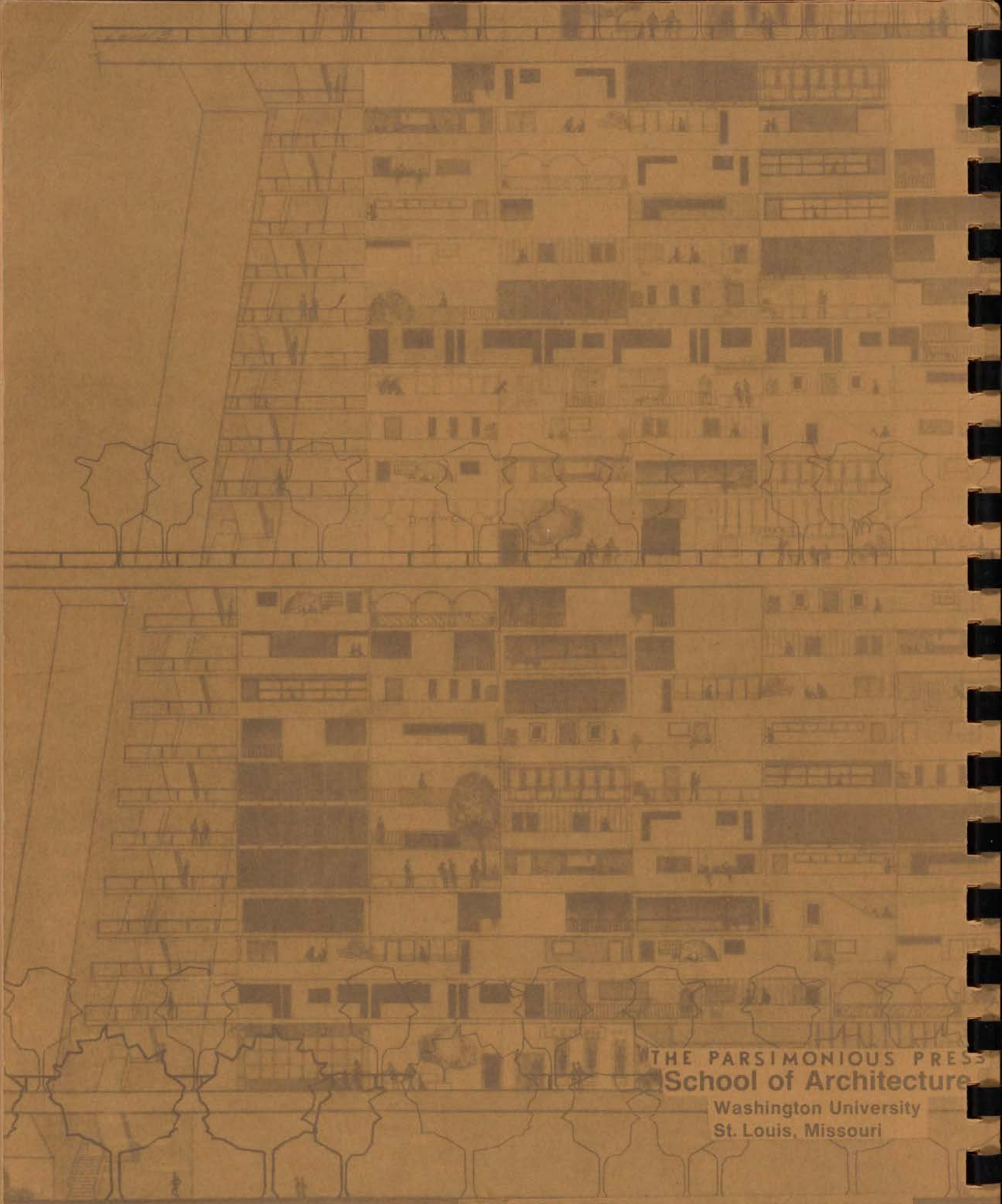
A.
The 1950-1965 Period

	Est. Writeoff in millions
Hughes 200 ton Wood Flying Boat	30
High Pressure Steam Loco. East RRs	50
The Tucker Auto Design Promotion	80
Lockheed Electra Turboprop Plane	100
Kaiser-Frazer Automobile Co.	150
The Ford-Edsel Auto Design	180
Initial DC-8 Design Overrun	200
Gen. Dynamics Convair 880 Jet Plane	400
Rough Order of Magnitude of Losses or Overruns in Project	\$1,200

B.
The 1965-1975 Period

	Est. Writeoff in millions	Transportation Research Institute Carnegie-Mellon University Pittsburgh.
Lockheed "Cheyenne" Helicopter	800	
C-5A Military Jumbo Transport	4,800	
USA-SST est, design costs	2,400	
F-111 Swing-Wing Attack-Interceptor	8,000	
Supersonic Transport production	10,000	
Rough Order of Magnitude of Total Outlays for projects with presently doubtful missions, needs, or economics	\$26,000	

CAN AMERICA AFFORD A NEW TOWN ?
 CAN WE AFFORD A NEW TOWN OPTION?
 CAN WE AFFORD AN EXPERIMENT FOR LIVING?



THE PARSIMONIOUS PRESS
School of Architecture
Washington University
St. Louis, Missouri

1950
1950
TYPICAL BAY ELEVATION