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Innovators Needed: Workforce Development in the 21st Century


Melissa Laning
University of Louisville

Emily Stenberg
Washington University in St Louis

John Lehner
University of Houston - Main

Pat Hawthorne
Emory University

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The background of the slide features a warm, golden-brown color palette. It is filled with a dense, overlapping arrangement of rolled-up documents and books. The documents are tied with ribbons and some have visible text, such as "From the" and "to". The books are stacked and their spines are visible. The overall effect is one of a rich, historical library or archive.

INNOVATORS NEEDED

WORKFORCE DEVELOPMENT IN THE 21st CENTURY ACADEMIC LIBRARY

ACRL 2013, Indianapolis, IN, April 12, 2013

- Melissa Laning, Associate Dean of Assessment, Personnel, and Research, University of Louisville Libraries, Louisville, KY



- Emily Stenberg, Digital Publishing and Preservation Librarian, Washington University Libraries, St. Louis, MO (formerly with University of Louisville)



- John Lehner, Associate Dean of Systems, Personnel & Planning, University of Houston Libraries, Houston, TX



- Pat Hawthorne, Interim Chief Administrative Officer, Emory University Libraries, Atlanta, GA



LEARNING OBJECTIVES

- 1 Have a greater understanding of what skills are valued by forward thinking administrators in order to enhance personal performance and develop others.
- 2 Become familiar with new approaches to recruitment that allow organizations to fill positions based on future needs and not just current gaps.
- 3 Become familiar with strategies for helping existing personnel develop their professional practice and become future leaders.





■言語 ■ジェスチャー (私論)

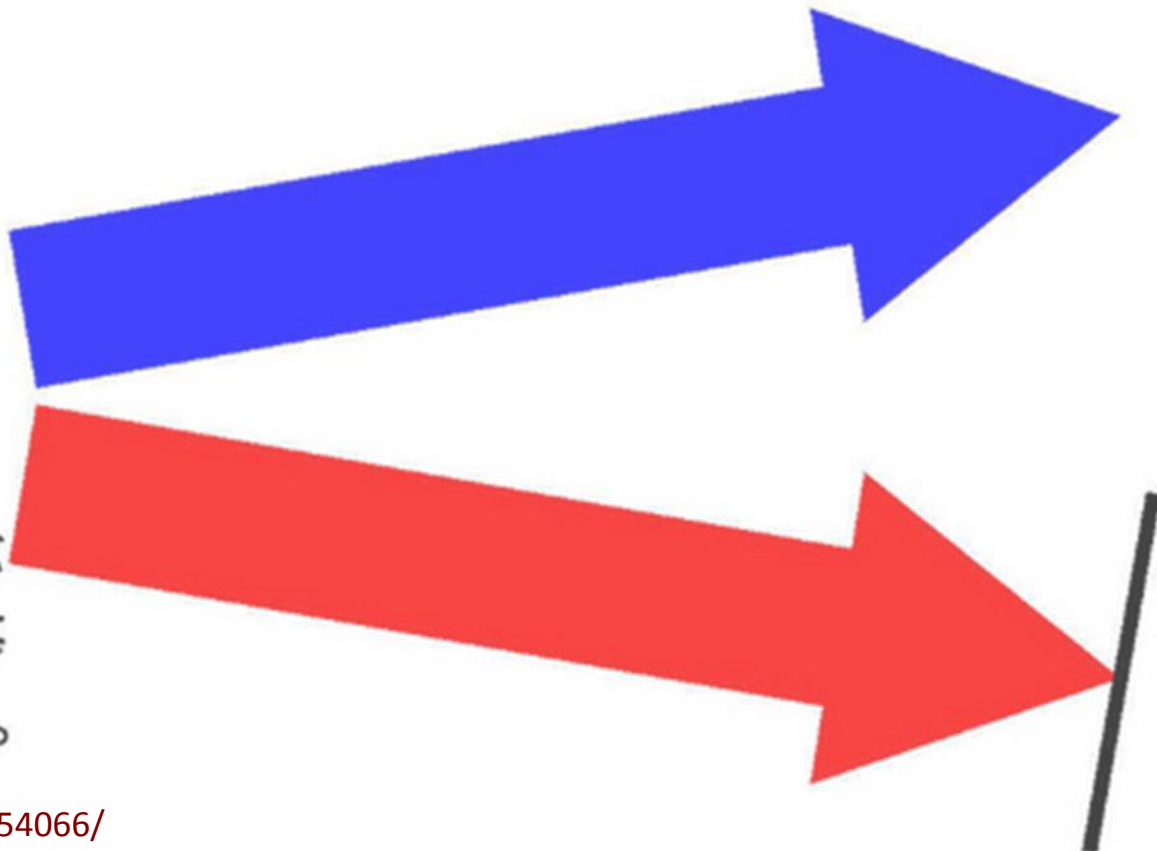
欧米

言語とジェスチャーが
一体となって同じ意味
を伝えている。
言語が主要



日本

ジェスチャーと言語が
異なる意味を持ち、非言
語的コミュニケーションが
主要で、言語がお世辞等
で無視される場合もある。





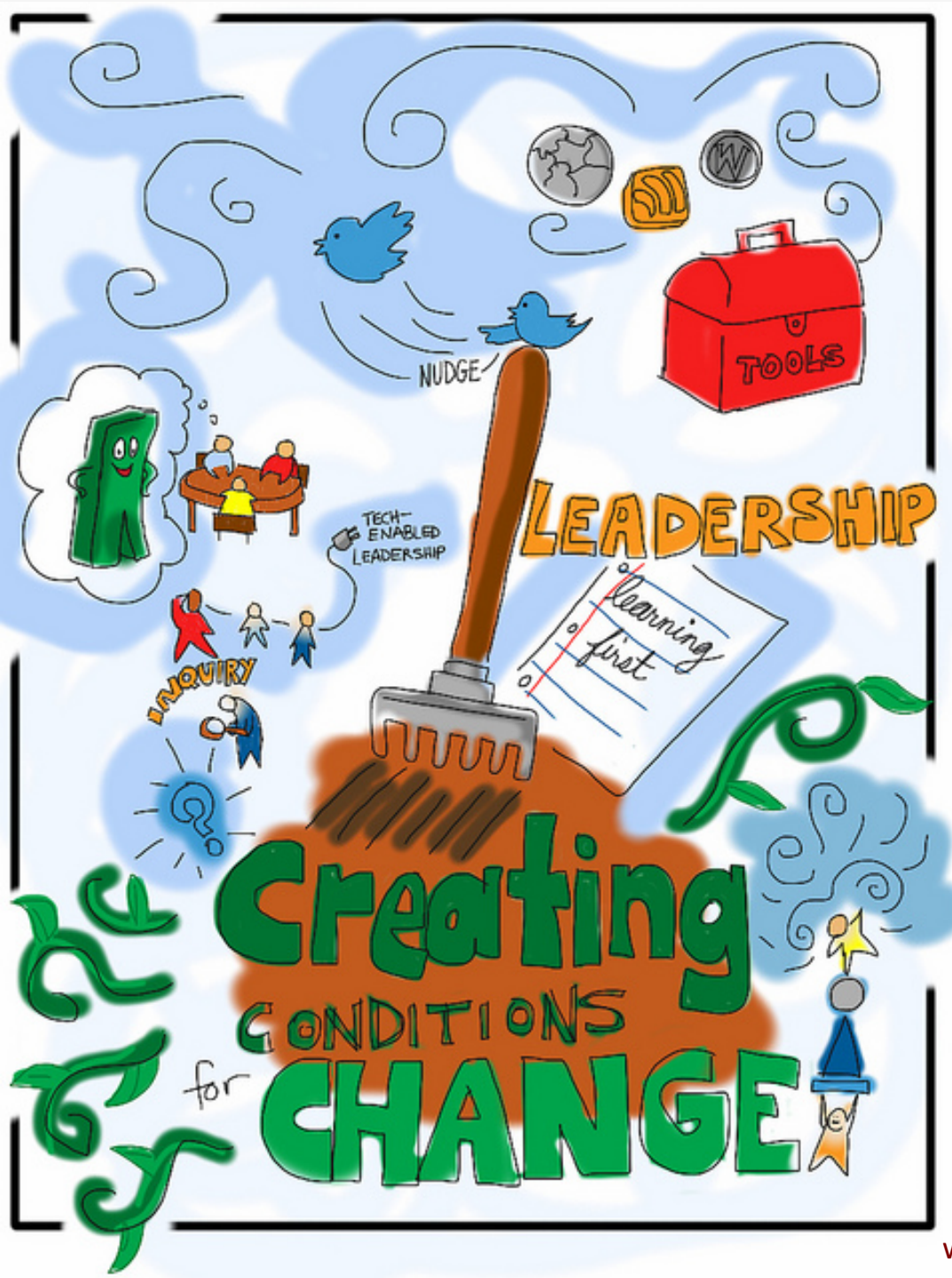




USAF

SPACE SHIP X5

1-11-03



What desired skills are most often expressed by library administrators?

CONTENT KNOWLEDGE

A photograph of two young children playing chess on a large outdoor board. The board is made of alternating grey and white tiles on a cobblestone surface. The chess pieces are large and made of white and black plastic. One child, wearing a blue cap and a dark blue polka-dot shirt, is on the left, looking at a white piece. The other child, wearing a red and white striped cap and a striped shirt, is on the right, looking at a white piece. The text "STRATEGIC THINKING" is overlaid in the center of the image.

STRATEGIC THINKING

INQUISITIVE

**SEEKS
SOLUTIONS**

You are a deep thinker with
knack for problem solving.
05 14 23 35 41, 9

ENTREPRENEURIAL

INITIATOR

COLLABORATIVE

STOP

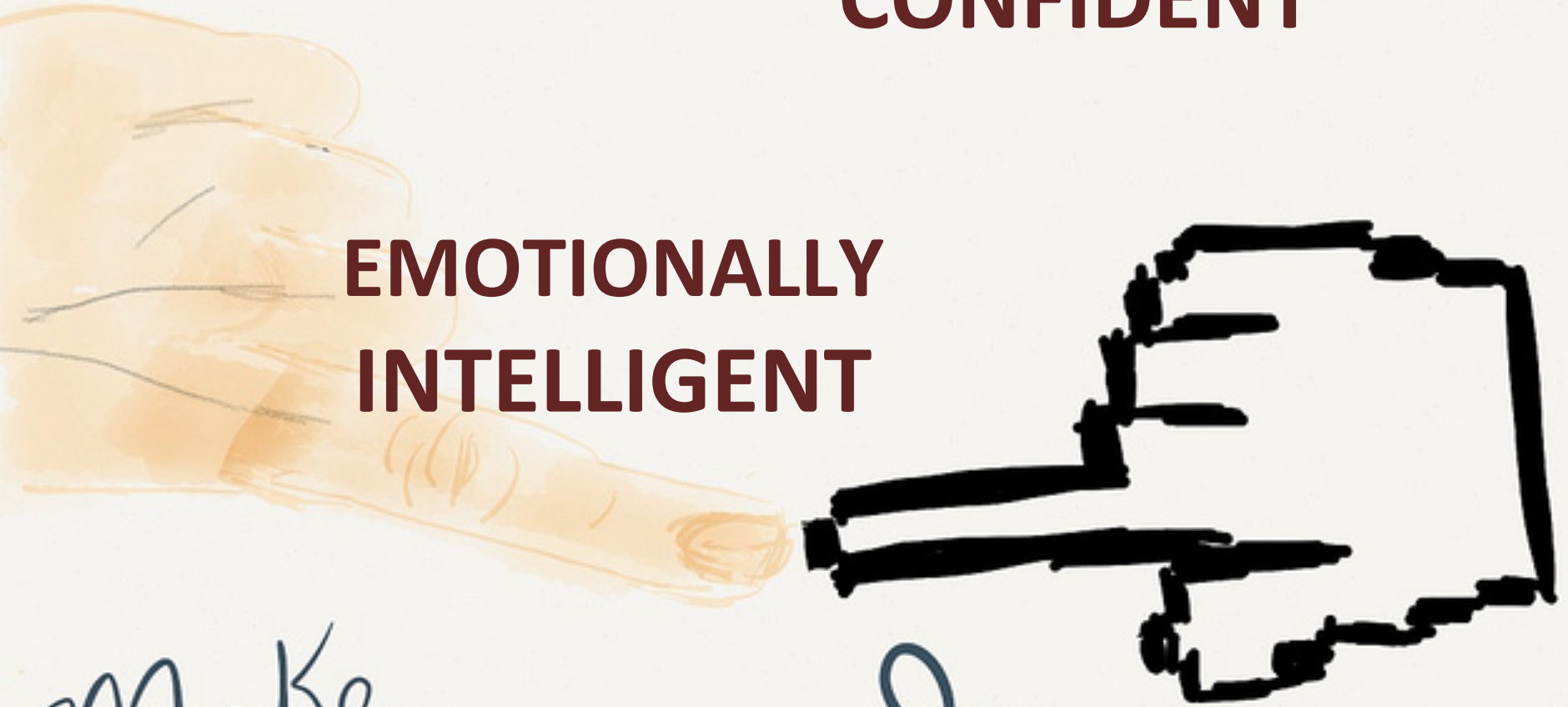
**COLLABORATE
& LISTEN**

INCLUSIVE



CONFIDENT

**EMOTIONALLY
INTELLIGENT**



*Make
Emotional
Connections*



ORGANIZATIONAL

**WORKFORCE
DEVELOPMENT**

